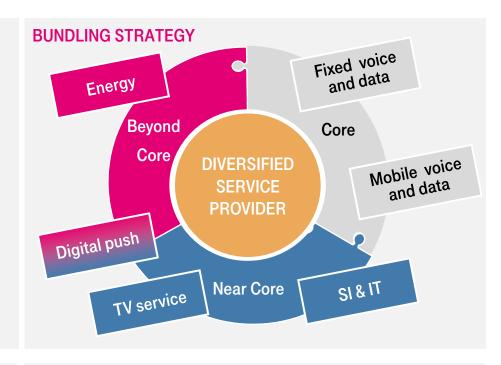
# MAGYAR TELEKOM GROUP INVESTOR PRESENTATION



# STRATEGY, OUTLOOK AND GUIDANCE

### **OVERVIEW - MAGYAR TELEKOM GROUP AT A GLANCE**

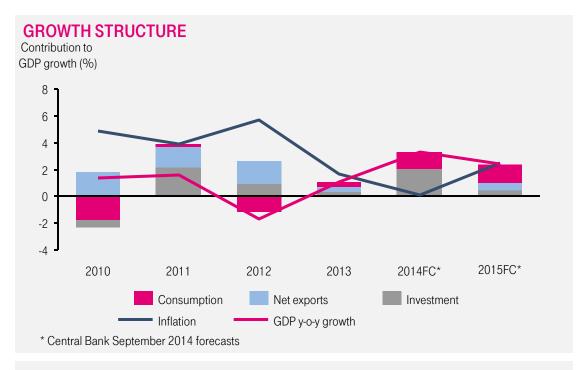
# Czech Republic Slovakia Hungary Slovenia Croatia BiH Serbia Montenegra Romania Albania Greece



- Leading telecommunications operator in Hungary, Macedonia and Montenegro
- Majority owned by Deutsche Telekom (59.2%)
- EUR 1.2bn market capitalization
- Stock exchange listings
  - Primary listing on Budapest Stock Exchange
  - Level I ADR program, ADSs traded on the OTC Market

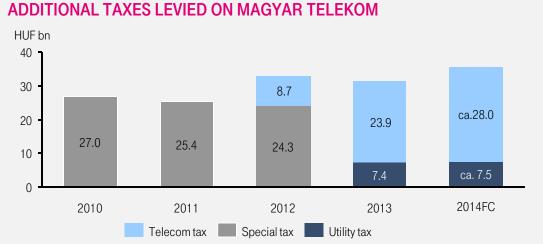
- Strategy of bundling core, near-core, and beyond core services since 2007
- Customer value enhanced through bundling of products and services
- Core portfolio optimization also supported by bundling strategy
- Turnaround of financial performance has commenced

### **HUNGARIAN ECONOMIC ENVIRONMENT**



### CONTINUED DELEVERAGING KEEPS DOMESTIC DEMAND LOW

- Consumer spending and investments slowly turn the trend but growth remains fragile
- EU transfers act as vital source of investments
- MT financials strongly correlate to trends in domestic demand



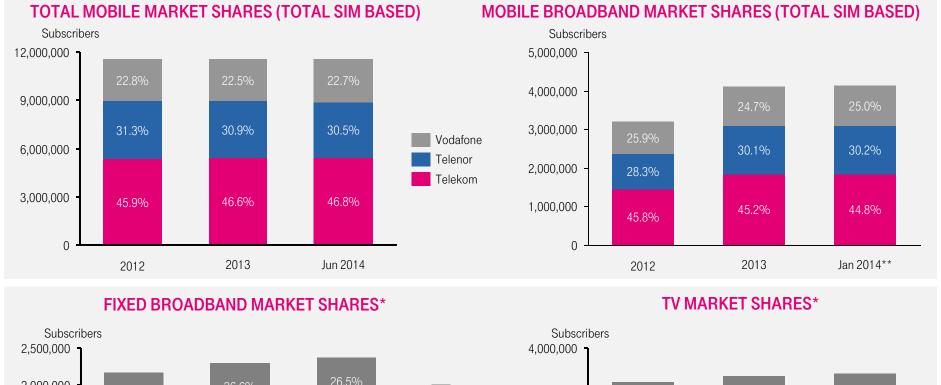
### TAX BURDENS INTRODUCED TO REDUCE BUDGET DEFICIT

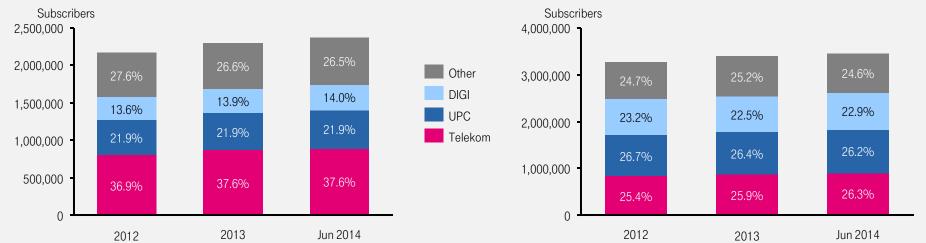
- Temporary special revenue-based sector tax levied between 2010-2012
- Permanent traffic-based telecom tax introduced in July 2012 and increased in August 2013
- Permanent tax on utility and telecom networks levied from 2013

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# MARKET POSITIONS ON THE HUNGARIAN TELECOMMUNICATION MARKET

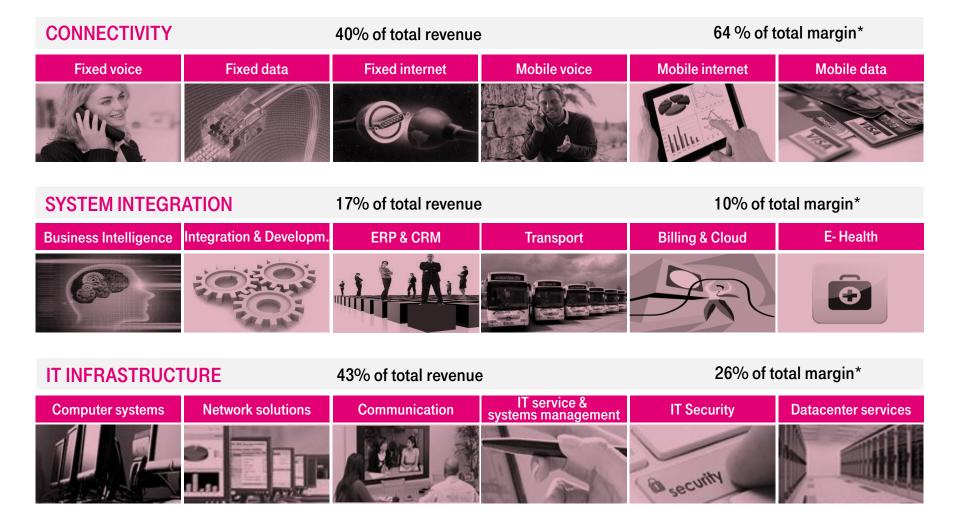




 $<sup>^*</sup> based \ on \ the \ total \ fixed \ BB\ / TV\ market \ estimated \ by \ the \ National \ Media \ and \ Infocommunications \ Authority \ (NMIAH)$ 

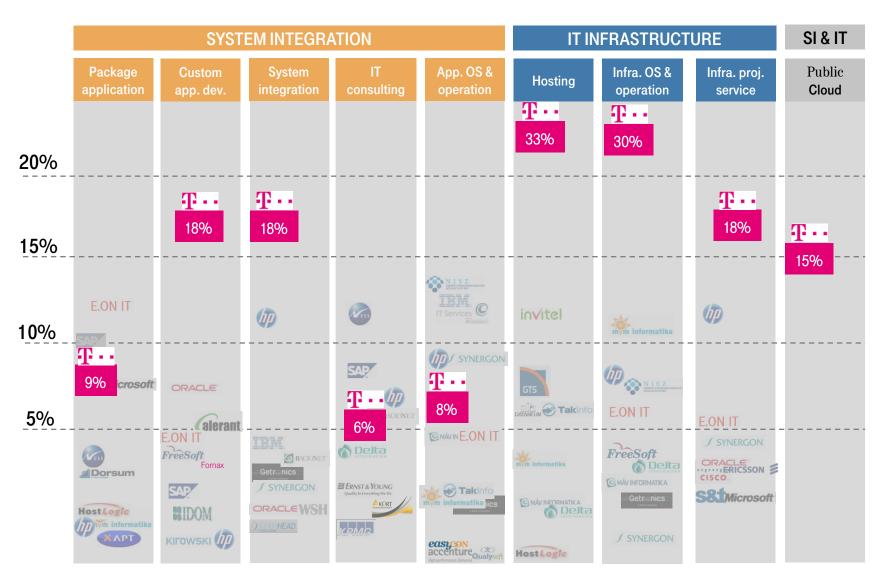
<sup>\*\*</sup>mobile Internet data available only until January 2014 due to definition update by NMIAH

# WIDE RANGE OF TELECOM SERVICES, SYSTEM INTEGRATION AND IT INFRASTRUCTURE COMPETENCES AT T-SYSTEMS HUNGARY



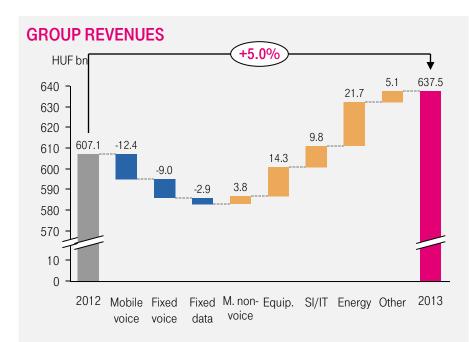
Financial figures are based on T-Systems Hungary's 2013 performance \*Margin= Adjusted margin = Direct margin – Direct Delivery expenses

### **MARKET LEADER IN IT SERVICES**

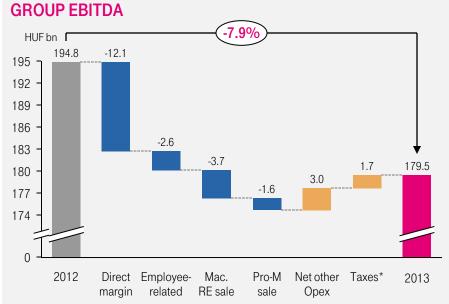


Revenue based market share in 2013

### **2013 GROUP RESULTS – REVENUES AND EBITDA**

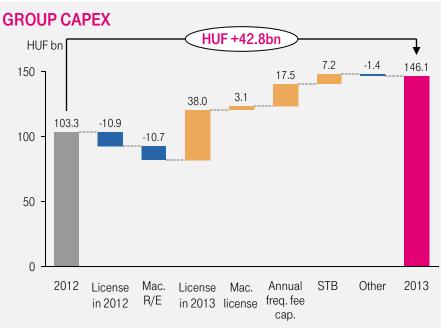


- Strong contribution from energy service revenues
- Increase in contribution from smart-device sales both in fixed and mobile business
- SI/IT revenue growth fueled by application and infrastructure projects
- Decline in fixed and mobile voice revenues reflects the lower contribution from Macedonian operation and MTR cuts

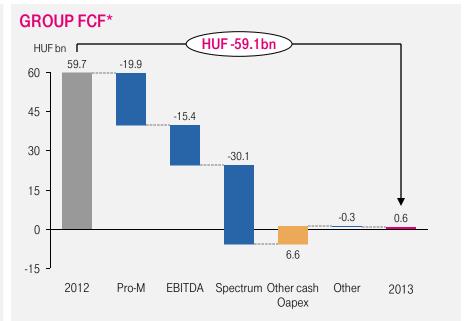


- Direct margin erosion due to:
  - further erosion of traditional voice revenues.
  - lower direct margin contribution of equipment sales and SI/IT
  - negative margin of energy services due to the 10% and 11% cuts in regulated energy prices effective from January and November respectively
- Lower operating taxes\* could not fully offset the impact of the sale of Pro-M and Macedonian real estates in Q3 2012

### 2013 GROUP RESULTS – CAPEX AND FCF



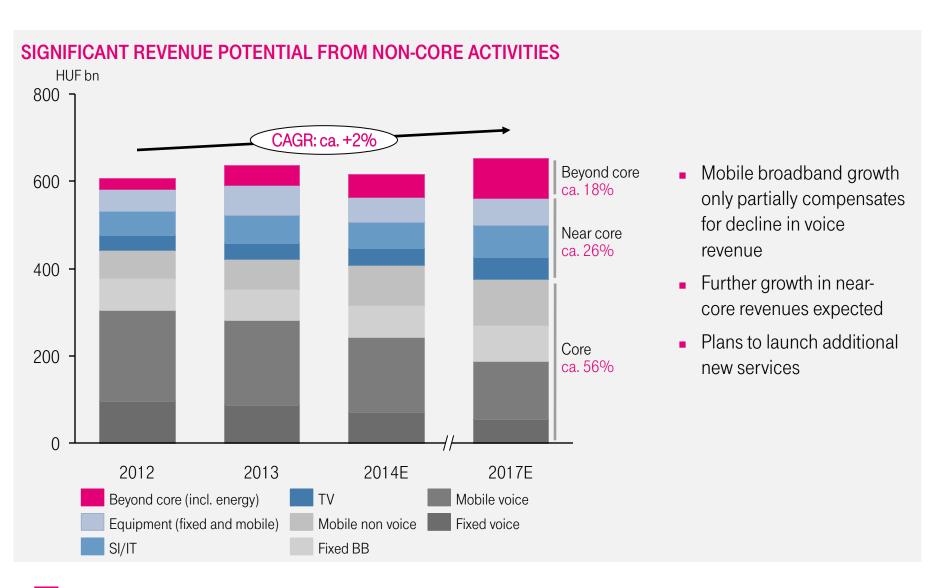
- Spectrum license fee of HUF 10.9bn booked in 2012 in relation to the 900MHz spectrum
- Macedonian real estate exchange transaction resulting in book Capex of HUF 10.7bn in 2012
- HUF 38.0bn Capex relating to the Hungarian spectrum license extension in 2013
- HUF 3.1bn 4G spectrum license fee in Macedonia
- Hungarian annual frequency fees were capitalized resulting in HUF 17.5bn increase in book Capex
- Change in the accounting treatment of set top boxes



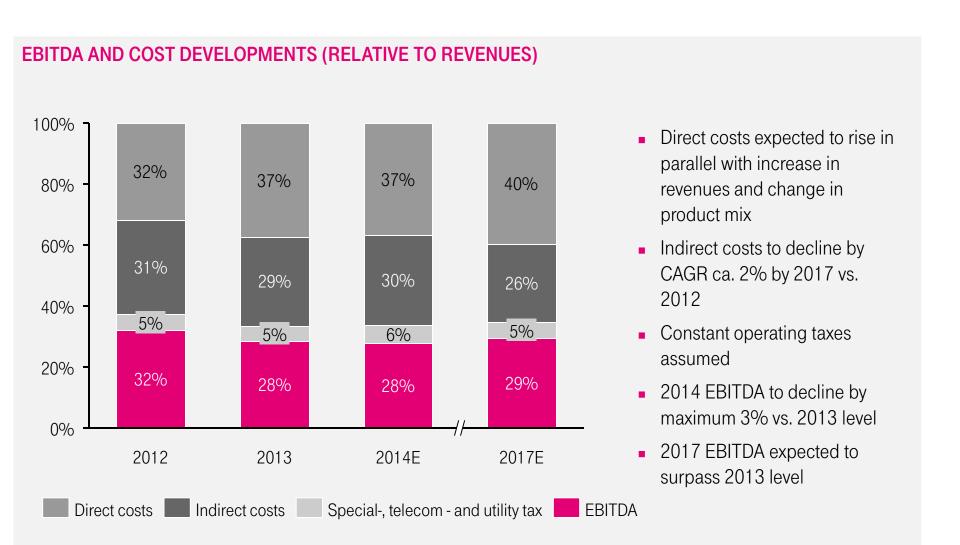
- Sale of Pro-M supported 2012 results
- Higher spectrum related payments in 2013
- Other includes:
  - deterioration in working capital offset by improvement in other operating CF (reverse factoring)
  - higher net financial charges
  - lower amount spent on acquisitions

<sup>\*</sup>FCF defined as Net cash generated from operating activities + Net cash used in investing activities + Repayment of other financial liabilities - Proceeds from / (Payments 9) for) other financial assets - net

### **GROUP REVENUE DEVELOPMENTS**



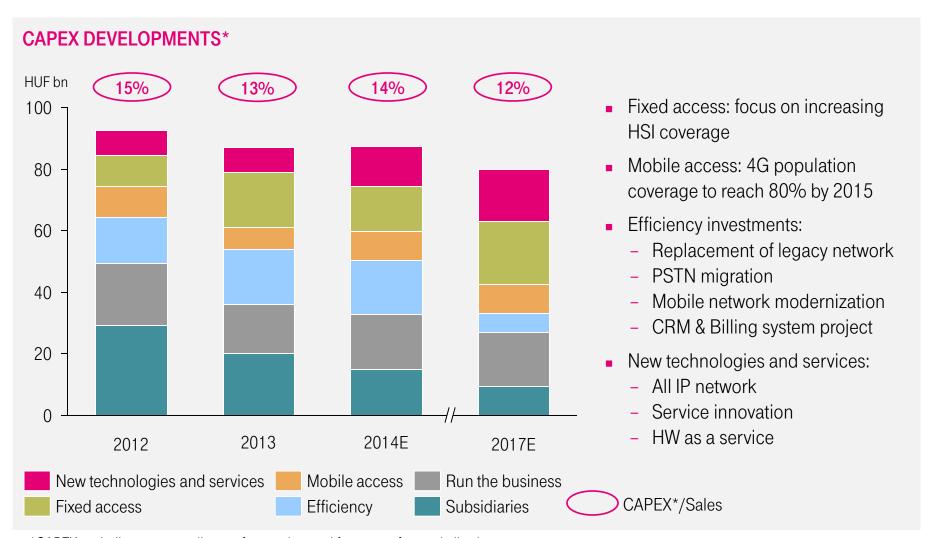
### **DISCIPLINED COST MANAGEMENT**



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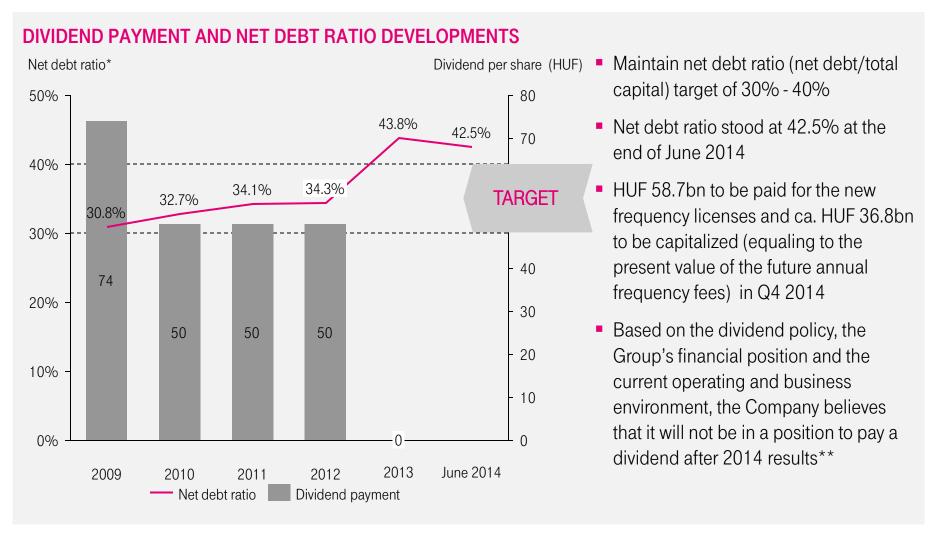
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# EFFICIENCY INVESTMENTS FREE UP CAPEX FOR NEW TECHNOLOGIES AND SERVICES



<sup>\*</sup>CAPEX excluding spectrum license fees and annual frequency fee capitalization

### **DIVIDEND POLICY**



<sup>\*</sup>defined as net debt / total capital



<sup>\*\*</sup>subject to the Board of Directors' future proposal to the General Meeting, which will be made in due course, when all necessary information is available and all prerequisites to making such proposal are met

### **FINANCIAL OUTLOOK**

	2013 RESULTS	2014 TARGETS	2017 TARGETS
REVENUE	HUF 637.5bn (+5.0%)	up to 3% decline	increasing at a CAGR of ca. 2% compared to 2012
EBITDA	HUF 179.5bn (-7.9%)	up to 3% decline	surpassing 2013 level of HUF 179.5bn
CAPEX*	HUF 87.5bn	around HUF 87bn	around HUF 80bn
FCF	HUF -7.6bn	bottoming out in 2014	surpassing 2012 level of HUF 46.1bn

<sup>\*</sup>excluding spectrum license fees and annual frequency fee capitalization

# **Q2 2014 RESULTS**

### **Q2 2014 FINANCIAL HIGHLIGHTS**

### **REVENUE**

-3.3%; HUF 151.8bn



Increase in TV, fixed and broadband revenues Higher mobile broadband revenues



Lower fixed and mobile voice revenues Lower revenues from SI/IT and energy services

### **REPORTED EBITDA**

-0.3%; HUF 49.6bn



Expansion in the gross margins of energy and SI/IT services Reduction in employee related expenses



Rise in the telecom tax charge

Competition driven margin erosion in Macedonia

## FREE CASH FLOW\* HUF 0.7bn



Operating cash flow improvement



Higher cash Capex

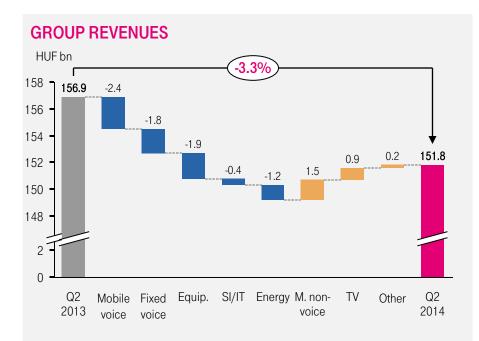
Higher levels of repayment of other financial liabilities (factored vendor contracts coupled with 2014 payments of periodic frequency fees)

\*Free cash flow defined as Net cash generated from operating activities + Net cash used in investing activities, adjusted with Proceeds from / Payments for other financial assets + Repayment of other financial liabilities

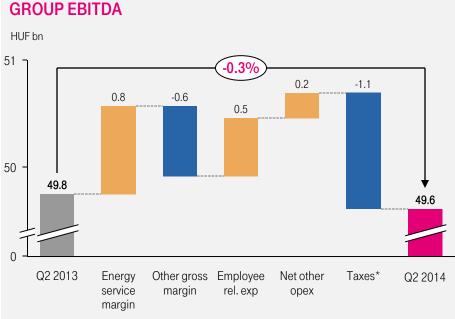
### H12014 RESULTS AND PUBLIC TARGETS FOR 2014

### H1 2014 RESULTS **2014 TARGETS** -3.1% up to 3% decline **REVENUE** Lower energy revenues due to cuts in regulated retail energy prices and the mild winter Decline in equipment sales and SI/IT revenues **REPORTED** +1.5% up to 3% decline\* **EBITDA** Strong improvement in energy margin from low level of H1 2013 Set-top-box financial lease treatment and annual frequency fee reduction and capitalization supported performance **HUF 33.3bn** around HUF 87bn CAPEX\*\* Network modernization, 4G roll-out Efficiency improving projects \*modified from 3%-6% decline \*\*excluding spectrum license fees and annual frequency fee capitalization

### **Q2 2014 GROUP RESULTS – REVENUES AND EBITDA**



- Mobile voice revenue decline reflects intense competitive pressure in Macedonia
- Lower equipment sale revenues reflecting temporary saturation in the targeted segments
- Decline in energy service revenues due to retail price cuts
- SI/IT revenue decline due to a shift in focus to less equipment intensive deals
- Mobile non-voice revenues boosted by increasing customer base and usage of mobile internet

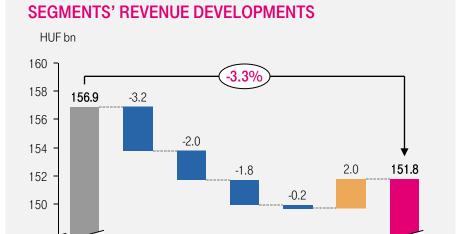


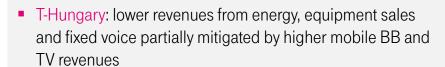
- Energy service margin improvement thanks to change in relevant legislation and increase in the share of business segment customers
- Other gross margin decline due to a fallout of high margin voice revenues and increased impairment related to equipment instalment sales
- Taxes\* increased due to higher telecom tax rate from August 2013 on non-private individuals subscription

### Q2 2014 SEGMENT RESULTS – REVENUES AND EBITDA

Q2 2014

Elim.

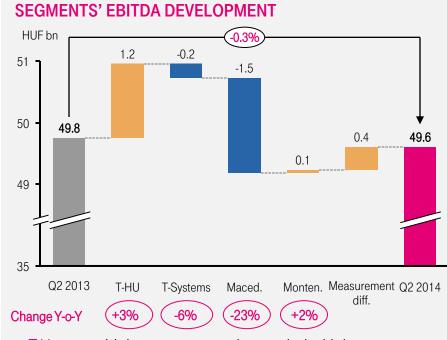




T-Systems Maced.

Monten.

- T-Systems: stabilizing telco revenues but lower volume of application revenues
- Macedonia: mobile voice revenue decline driven by fierce competitive pressures and 60% MTR cut effective from November 2013
- Montenegro: TV and internet growth mostly mitigated voice revenue decline



- T-Hungary: higher energy margin coupled with lower net opex (savings in fees and levies and profit from R/E sales)
- T-Systems: increased gross margin offset by higher telecom taxes and other costs
- Macedonia: competition driven margin pressure coupled with higher market investment to mitigate price pressure
- Montenegro: gross margin decline offset thanks to lower employee expenses

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Q2 2013

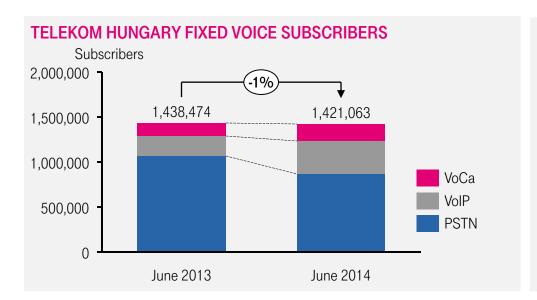
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### **HUNGARY – FIXED VOICE MARKET**

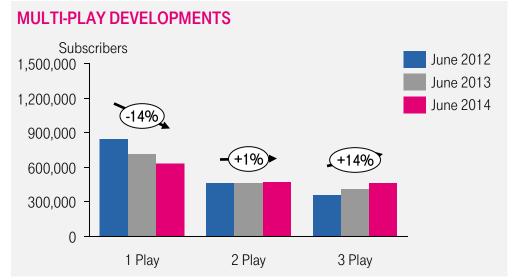


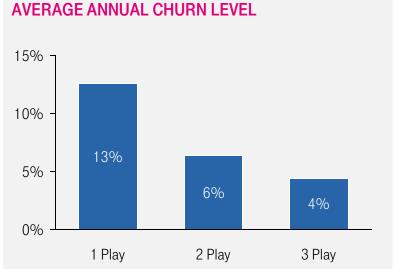


- Significant reduction in fixed voice churn due to the retention effect of:
  - Hoppá package
  - 2Play/3Play offers
  - Retail energy bundling
- Decline in 1Play customer base to 40%

### KPIs (Q2-o-Q2):

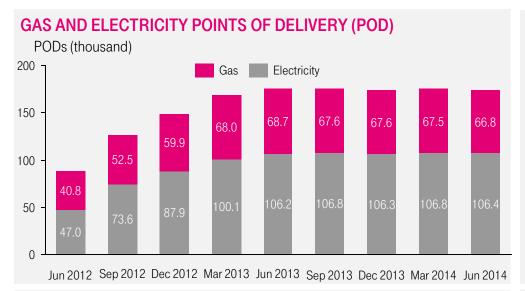
- ARPU: HUF 2,598 (-7%)
- MOU: 161 (-10%)





### **HUNGARY – ENERGY RETAIL**

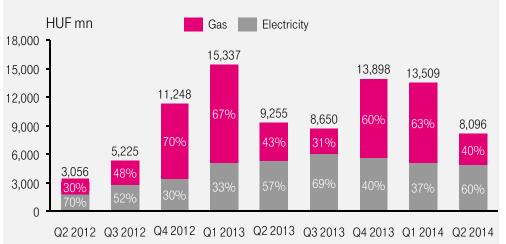






- Soft launch in 2010, nationwide since April 2012
- Residential customers receive a 3-8% discount to regulated universal service prices on their energy bill depending on the number of fixed line services they subscribe to
- Significant retention and upsell impact
- Increasing ratio of energy revenues generated from competitive segment customers
- Energy market is strongly seasonal

### REVENUE PERFORMANCE



### **REGULATORY DEVELOPMENTS**

- 10% and 11% residential price reduction since January and November 2013 respectively
- Further 6.5% gas and 5.7% electricity price reductions effective from April and September 2014, respectively

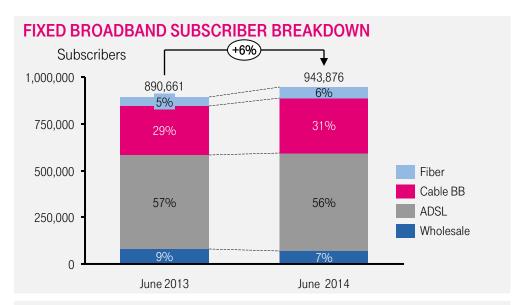
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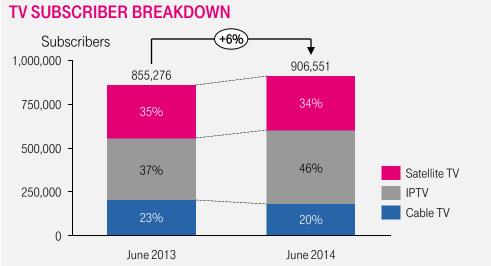
### TELEKOM HUNGARY – BROADBAND AND TV MARKET







- Growth in broadband market driven by cable and fiber
- Significant ARPU pressure from multiplay migration and local pricing
- Broadband ARPU: HUF 3,415 (-3% Q2-o-Q2)



- TV ARPU stable thanks to increasing number of interactive IPTV customers
- Significant migration from cable to IPTV
- 3Play offers from HUF 4,550/month (EUR 15)
- TV ARPU: HUF 3,090 (flat Q2-o-Q2)

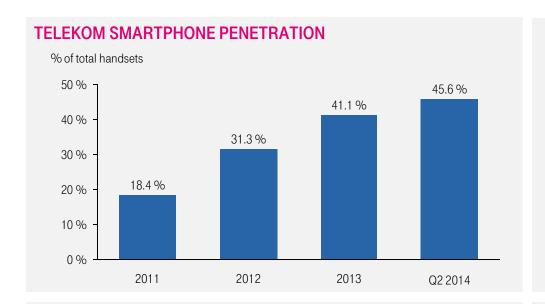
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### **TELEKOM HUNGARY – MOBILE MARKET**

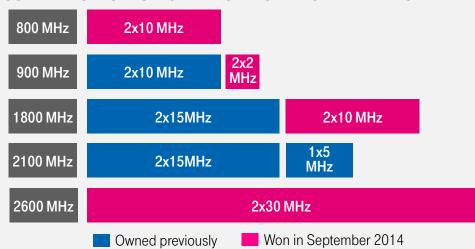






- Smartphone sales reached 90% of postpaid handsets
- Broadband subscription attach rate at ca. 90%
- Full 4G coverage in Budapest and 51% population-based coverage countrywide
- MTRs currently at HUF 7.06 / min; no further glide path announced
- HUF 58.7bn payment for new frequency licenses due in Q4 2014

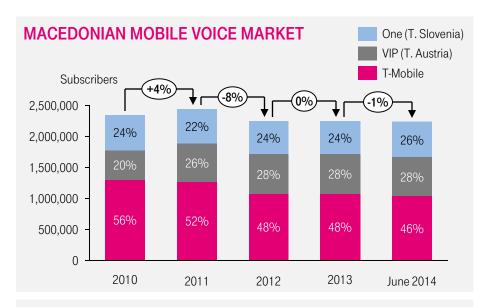
### CURRENT SPECTRUM OWNERSHIP OF MAGYAR TELEKOM

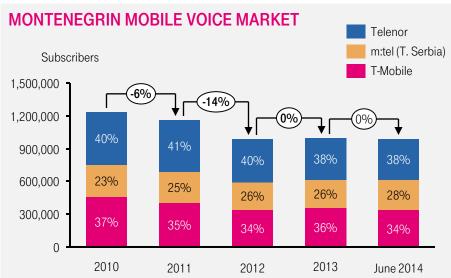


### KPIs (Q2-o-Q2):

- Postpaid ratio: 49.3% (+1.3ppt)
- ARPU: HUF 3,477 (+3%)
- Mobile MOU: 171 (+5%)
- SAC/gross add: HUF 4,975 (-7%)
- SRC/retained customer: HUF 12,826 (+5%)
- VAS within ARPU: HUF 928 (+10%)

### **MACEDONIA AND MONTENEGRO**





- Leading fixed line operation with 65% voice, 52% internet and 23% TV market shares
- Intense competition from cable operators on the fixed market
- Declining mobile revenues due to strong price competition

### KPIs (Q2-o-Q2):

- Fixed voice churn: 5%
- Fixed outgoing traffic: -21%
- Mobile ARPU: HUF 1,852 (-16%)
- Mobile MOU: 206 (+9%)

- Leading fixed line operation with 98% voice, 81% internet and 42% TV market shares
- Strong seasonality on the mobile market driven by tourism
- Economic environment put limitation on performance

### KPIs (Q2-o-Q2):

- Fixed voice churn: -2%
- Fixed outgoing traffic: -14%
- Mobile ARPU: HUF 2,892 (-4%)
- Mobile MOU: 162 (-7%)

# FINANCIALS

### MAGYAR TELEKOM - CONSOLIDATED INCOME STATEMENT

HUF million	Q2 2013	Q2 2014	Change
Mobile revenues	78,939	77,372	-2.0%
Fixed line revenues	53,522	51,533	-3.7%
System Integration/Information Technology revenues	15,191	14,785	-2.7%
Revenue from Energy Services	9,255	8,096	-12.5%
Revenues	156,907	151,786	-3.3%
Direct costs	(55,534)	(50,242)	-9.5%
Employee-related expenses	(23,683)	(23,143)	-2.3%
Depreciation and amortization	(25,514)	(24,511)	-3.9%
Hungarian telecommunications and other crisis taxes	(5,342)	(6,425)	20.3%
Other operating expenses	(23,104)	(23,157)	0.2%
Total operating expenses	(133,177)	(127,478)	-4.3%
Other operating income	507	794	56.6%
Operating profit	24,237	25,102	3.6%
Net financial results	(6,549)	(7,767)	18.6%
Share of associates' profits	0	9	n.a.
Profit before income tax	17,688	17,344	-1.9%
Income tax expense	(3,851)	(4,757)	23.5%
Profit for the period	13,837	12,587	-9.0%
Non-controlling interests	1,630	1,004	-38.4%
Equity holders of the Company (Net income)	12,207	11,583	-5.1%

### **MAGYAR TELEKOM - CONSOLIDATED BALANCE SHEET**

HUF million	Jun 30, 2013	Jun 30, 2014	Change
Current assets	195,657	182,923	-6.5%
Cash and cash equivalents	15,118	13,967	-7.6%
Other current financial assets	31,009	14,420	-53.5%
Non current assets	842,406	886,558	5.2%
Property, plant and equipment - net	501,989	487,346	-2.9%
Intangible assets	314,211	377,492	20.1%
Total assets	1,038,063	1,069,481	3.0%
Equity	476,226	506,951	6.5%
Current liabilites	261,224	314,605	20.4%
Financial liabilities to related parties	48,187	101,806	111.3%
Other financial liabilities	72,984	82,908	13.6%
Non current liabilites	300,613	247,925	-17.5%
Financial liabilities to related parties	237,024	194,266	-18.0%
Other financial liabilities	35,014	23,990	-31.5%
Total equity and liabilites	1,038,063	1,069,481	3.0%

### **MAGYAR TELEKOM - CONSOLIDATED CASH FLOW STATEMENT**

HUF million	Jun 30, 2013	Jun 30, 2014	Change
Net cash generated from operating activities	41,468	56,216	35.6%
Investments in tangible and intangible assets	(40,620)	(33,330)	-17.9%
Adjustments to cash purchases	2,758	(9,390)	-440.5%
Purchase of subsidiaries and business units	(100)	(428)	n.a.
Cash acquired through business combinations	0	0	n.a.
Payments for / proceeds from other financial assets - net	20,765	17,526	-15.6%
Proceeds from disposal of subsidiaries	0	0	n.a.
Proceeds from disposal of PPE and intangible assets	336	1,616	381.0%
Net cash used in investing activities	(16,861)	(24,006)	42.4%
Dividends paid to shareholders and minority interest	(65,174)	(6,411)	-90.2%
Net payments of loans and other borrowings	41,107	(12,828)	-131.2%
Repayment of other financial liabilities	(739)	(14,027)	1798.1%
Net cash used in financing activities	(24,806)	(33,266)	34.1%
Free cash flow*	3,103	657	-78.8%

<sup>\*</sup>Free cash flow defined as Net cash generated from operating activities plus Net cash used in investing activities, adjusted with Proceeds from / Payments for other financial assets and Repayment of other financial liabilities

### For further questions please contact the IR department:

### **Investor Relations**

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e-mail: investor.relations@telekom.hu

Abbreviations: 3G: third generation, 4G: fourth generation, ARPU: average revenue per user, BB: broadband, CUG: closed user group, HQ: headquarters, HSDPA: high-speed downlink packet access, IC: interconnection, IP: internet protocol, IT: information technology, LTE: long term evolution, LTO: local telecommunication operator, MOU: minutes of use, NGN: next generation network, NRA: National Regulatory Authority, POD: points of delivery, RIO: reference interconnection offer, RPC: revenue producing customer, SI: system integration, SIM: subscriber identity module, SMP: significant market power, Special influences: investigation- and headcount reduction-related expenses, Tetra: Terrestrial Trunked Radio, TWM: Total Workforce Management, UMTS: Universal Mobile Telecommunication System, VAS: value added services, VoCaTV: Voice over Cable TV, WiMax: Worldwide Interoperability for Microwave Access, WS: wholesale HUF/EUR exchange rate: 307.81 (average Q1 2014)

In addition to figures prepared in accordance with IFRS, Magyar Telekom also presents non-GAAP financial performance measures, including, among others, EBITDA, EBITDA margin, and net debt. These non-GAAP measures should be considered in addition to, but not as a substitute for, the information prepared in accordance with IFRS. Non-GAAP financial performance measures are not subject to IFRS or any other generally accepted accounting principles. Other companies may define these terms in different ways. For further information relevant to the interpretation of these terms, please refer to the chapter "Reconciliation of pro forma figures", which is posted on Magyar Telekom's Investor Relations webpage at www.telekom.hu/investor relations.

