

# Magyar Telekom first nine months 2005 results

Balanced segmental performance, consolidation impact of Telekom Montenegro



# Agenda

Overview

Regulatory snapshot

Segment analysis

Acquisition and dividend policy

This presentation contains forward-looking statements. Statements that are not historical facts, including statements about our beliefs and expectations, are forward-looking statements. These statements are based on current plans, estimates and projections, and therefore you should not place undue reliance on them. Forward-looking statements speak only as of the date they are made, and we undertake no obligation to update publicly any of them in light of new information or future events.

Forward-looking statements involve inherent risks and uncertainties. We caution you that a number of important factors could cause actual results to differ materially from those contained in any forward-looking statement. Such factors are described in, among other things, our Annual Report on Form 20-F for the year ended December 31, 2004 filed with the U.S. Securities and Exchange Commission.

# Magyar Telekom Group at a glance

## Market leader in all core businesses

### Hungarian operations

- fixed line incumbent operator in Hungary
- 100% stake in the leading Hungarian mobile operator

### International presence

- full scale telecommunications services in Macedonia and Montenegro

### Rebranding from Matáv to Magyar Telekom in May 2005

T·Com· T·Online· T·Mobile· T·Systems· T·Kábel·

- introduction of the full T-brand portfolio
- does not signify any ownership change

### Fixed – mobile integration

- Merger of Magyar Telekom and T-Mobile Hungary
- Further exploiting synergies and financial benefits

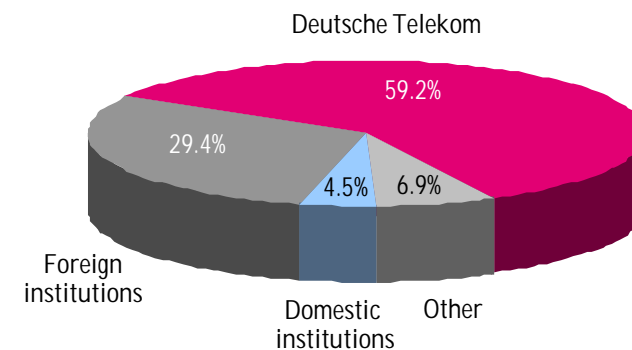
## Stock information

### EUR 4bn market capitalisation

### Stock exchange listing

- listed on NYSE and Budapest Stock Exchange
- traded in London

### Ownership structure, approximate figures



# First nine months 2005 summary

	Revenues	EBITDA	EBITDA margin
<b>Group</b>	HUF 459,404m +2.2%	HUF 191,436m +4.7%	41.7%
<b>Fixed-line*</b>	HUF 244,722m -3.1%	HUF 93,554 +1.3%	38.2%
Hungarian <ul style="list-style-type: none"> <li>increased competitor activity</li> <li>improving workforce efficiency</li> </ul>	213,379 -6.5%	78,099 -4.2%	36.6%
International <ul style="list-style-type: none"> <li>includes MakTel and TCG</li> <li>focus on efficiency and cost control</li> </ul>	40,760 +19.2%	15,455 +42.3%	37.9%
<b>Mobile*</b>	HUF 214,682 +8.8%	HUF 97,879 +8.2%	45.6%
Hungarian <ul style="list-style-type: none"> <li>strong financials</li> <li>stable market leading position</li> </ul>	201,443 +3.2%	81,460 +5.3%	40.4%
International <ul style="list-style-type: none"> <li>includes MobiMak and Monet</li> <li>competition-led price erosion</li> </ul>	31,308 +25.0%	16,419 +25.3%	52.4%

\* segment figures based on external segment revenues

# Regulatory snapshot

## Hungarian regulation in line with new EU regulatory framework

### Fixed-line

### Mobile

#### New Electronic Communications Act in effect since January 2004

- geographical number portability since January 2004
- new services, eg. local bitstream access, FRIACO, internet call origination
- carrier selection for local and internet calls
- mobile number portability since May 2004

#### IC fees close to EU average

- last reduction: 19% cut in traffic fees since June 2004
- next calculation model submitted for approval
- in July 2005 NRA decided to cut the average termination fee of T-Mobile Hungary by 10%

#### Market analysis based on the EU recommendation

- aggregate CPI price cap on voice access fees from 2005
- resolution implies "retail minus" price regulation for WS national bitstream access and WS leased line termination
- all three mobile operators identified as SMPs in mobile call termination market
- regulator intends to reduce differences in termination fees between operators to 20%

# Hungarian fixed line operations

## ADSL program and headcount efficiency in line with targets

### Focus on access revenues

Aim to migrate traffic revenues to access

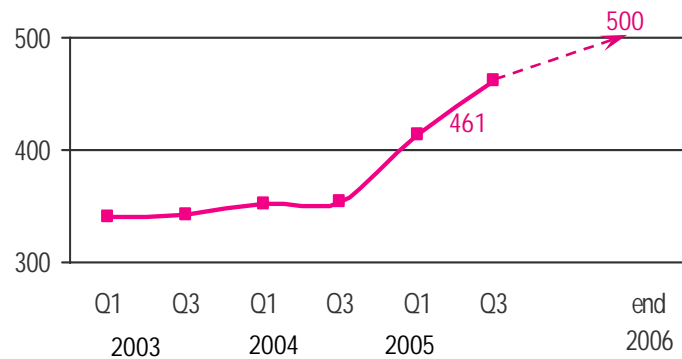
- line and usage erosion due to alternative and cable operators as well as mobile substitution
- new flat-rate packages and integrated offers (e.g. Favorite package) to slow erosion

Increased presence on other LTO areas

- call-by-call and preselection services
- triple play offers through T-Kábel

Restructuring increases efficiency

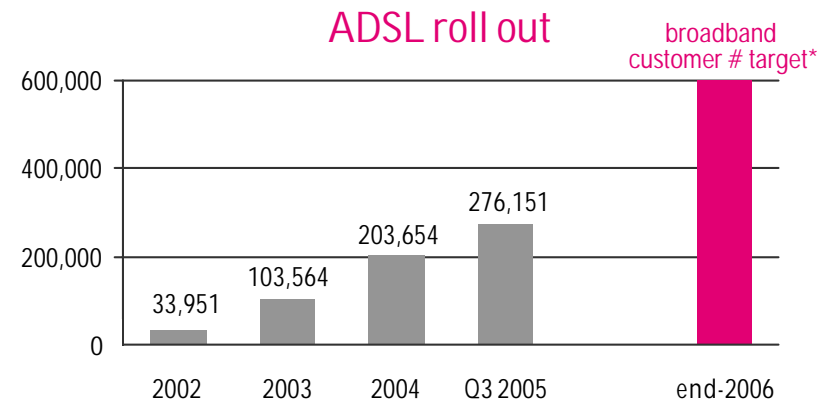
### Fixed-line per employee ratio at parent co.



### Successful broadband operations

Accelerated broadband roll out to bring new impetus to fixed-line business

- number of broadband customers\* exceeded 300,000



\* including cable broadband, leased line and wireless LAN customers

Incentives to encourage usage

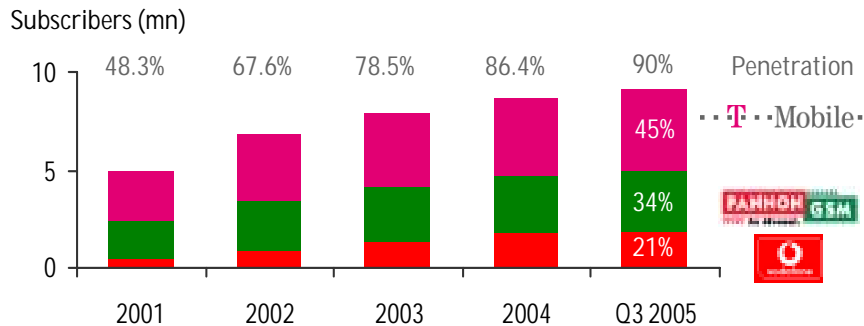
- free ADSL access speed upgrade from May 2005
- additional broadband offerings to be launched
- state tax incentives continue

# Hungarian mobile operations

Clear market leadership maintained, strong financials

## Highly competitive environment

### Subscribers, market shares and penetration



### Tariff-based competition

- simple flat-rate offers
- more conscious package selection puts pressure on average tariff level

### UMTS commercial service started in August

- Network covers central Budapest

### Unified Digital Radio Network

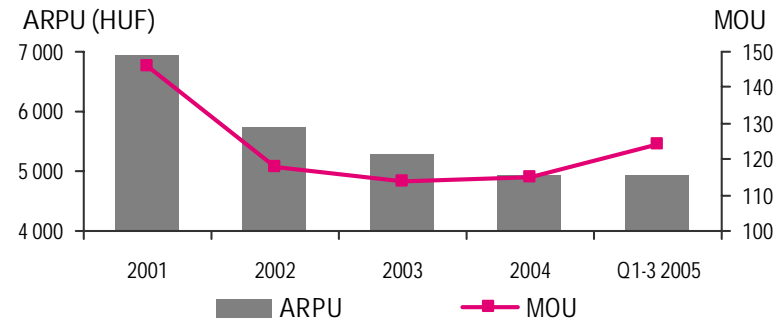
- Rollout of the network in 2006-2007 with a maximum investment need of HUF 25bn
- Government to pay annual service fee of HUF 9bn between 2007 and 2015

## Solid operational performance

### Tariff erosion boosts usage through price elasticity

- MOU increased by 9% y/y to 124
- ARPU was HUF 4,914 (~EUR 20)
  - postpaid: HUF 11,120; prepaid: HUF 2,281
- continuously improving customer mix
- growing importance of VAS (14% of ARPU)

### Usage increase stabilizing ARPU level



### Focus shifts from acquisition to retention

- acquisition cost/new RPC fell by 35% y/y to HUF 7,124

# Proposed merger of T-Mobile Hungary and Magyar Telekom

## Synergies

### Enhanced product and client offerings

- bundled fixed-mobile packages
- broadband-based value-added services

### Front office / sales / communication

- unified retail shop network & call-center
- unified marketing and communication presence

### Back office and support systems

- common billing system
- joint CRM & SAP systems, shared data centers
- integrated real estate and car fleet management

### Shared IP platform

- development of an integrated NGN

## Benefits

### Financial impact

After full implementation we expect significant financial benefits from the following factors:

- Increased revenue
- Improved cost efficiency
- CAPEX savings
- Utilization of tax credit and tax losses



## Timetable



\* Planned schedule



# International fixed line operations

Profitability maintained, consolidation of Telekom Montenegro

## Macedonia

### Main drivers of revenue decrease

- weak macro economy limits top-line growth
- decreasing number of RPC
- intensifying mobile substitution
- unfavorable FX movement

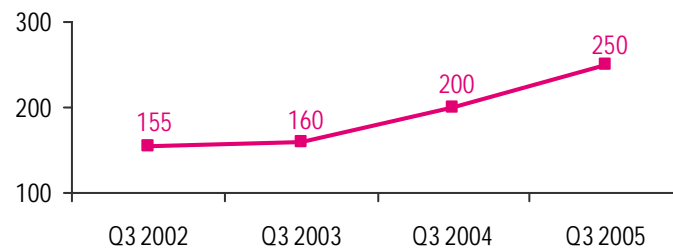
### Increasing demand for internet services

- leading position in dial-up, successful ADSL take-up

### Major restructuring contributes to improving efficiency

- significant headcount reduction from Q3 2004
- continuing strict cost control
- MakTel A.D. Q3 EBITDA margin at 47%

#### Fixed lines / employee ratio



## Montenegro

### Saturated fixed line market

- fixed line penetration rate at 31%
- focus on retention and usage increase
- launch of ADSL service in Q2 2005

### Restructuring improves efficiency

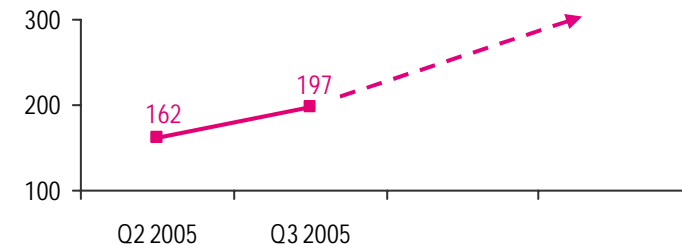
- voluntary headcount reduction program
- HUF 1.2bn severance expense in Q3 reducing headcount by 18% at the parent company
- additional cost cutting initiatives

### Integration of fixed and mobile operations

- creates further synergy opportunities
- strengthens position ahead of liberalization

### Q3 EBITDA margin was above 34%

#### Fixed lines / employee ratio



# International mobile operations

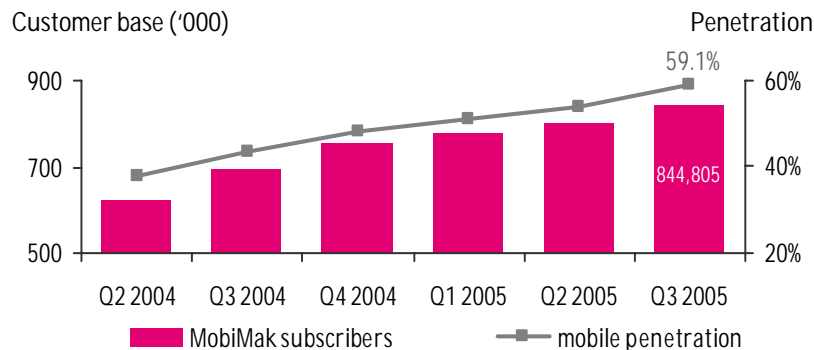
Impressive profit contributions from both companies

## Macedonia

### Rapidly growing penetration level

- leadership maintained with 69% market share

### MobiMak customers and market penetration



### Competition-led price erosion

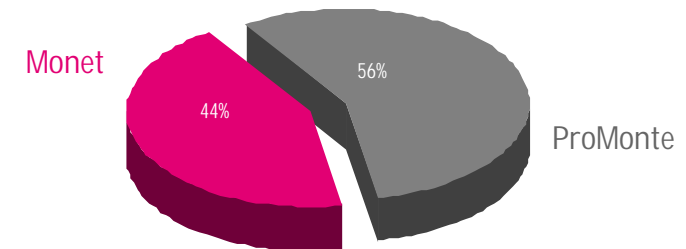
- continued relatively high tariffs and low price elasticity limit usage growth (MOU: 63)
- new additions mainly driven by low ARPU customers
- ARPU: HUF 3,077 (~EUR 12)

### Profitability maintained at high level

- Q3 EBITDA margin was close to 54%

## Montenegro

### RPC-based market shares



### Strong seasonality in the mobile market

- higher usage and customer growth in Q2-Q3
- penetration level reached 99% in Q3
- high churn expected in the Q4

### Market share increased to 44%

- MOU 131 and ARPU 3,850 (~EUR 16) in Q1-3

### State of the art network

- GPRS and EDGE services available
- potential in value added services

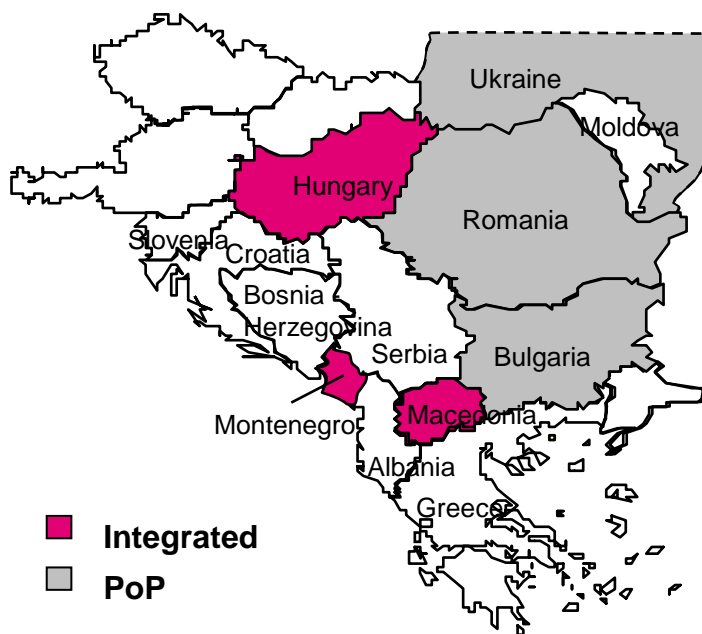
### Q3 EBITDA margin was 51%

# Acquisition driven growth and dividend policy

## Acquisition driven growth

Growth through value-accretive acquisitions remains a priority

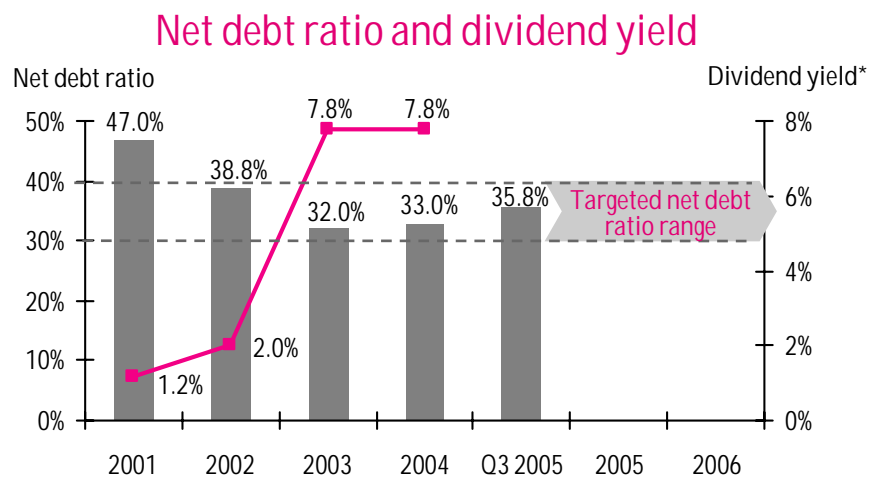
- integrated operations in Macedonia and Montenegro
- point of presence in Romania, Bulgaria and Ukraine
- aim to further strengthen the footprint in the South-Eastern European telecommunications market



## Dividend policy

AGM approved dividend of HUF 70 per share for 2004

- acquisition of TCG majority stake for EUR 140mn
- dividend payment of HUF 73bn



\* dividend yield calculation based on HUF 900 share price (22 March 2005)