MAGYAR TELEKOM GROUP INVESTOR PRESENTATION

July 2020



DISCLAIMER

This investor presentation contains forward-looking statements. Statements that are not historical facts, including statements about our beliefs and expectations, are forward-looking statements. These statements are based on current plans, estimates and projections, and therefore should not have undue reliance placed upon them. Forward-looking statements speak only as of the date they are made, and we undertake no obligation to update publicly any of them in light of new information or future events.

Forward-looking statements involve inherent risks and uncertainties. We caution you that a number of important factors could cause actual results to differ materially from those contained in any forward-looking statement. Such factors are described in, among other things, our Annual Reports for the year ended December 31, 2019 available on our website at http://www.telekom.hu.

In addition to figures prepared in accordance with IFRS, Magyar Telekom also presents non-GAAP financial performance measures, including, among others, EBITDA, EBITDA margin, and net debt. These non-GAAP measures should be considered in addition to, but not as a substitute for, the information prepared in accordance with IFRS. Non-GAAP financial performance measures are not subject to IFRS or any other generally accepted accounting principles. Other companies may define these terms in different ways. For further information relevant to the interpretation of these terms, please refer to the chapter "Reconciliation of pro forma figures", which is posted on Magyar Telekom's Investor Relations webpage at www.telekom.hu/investor_relations.

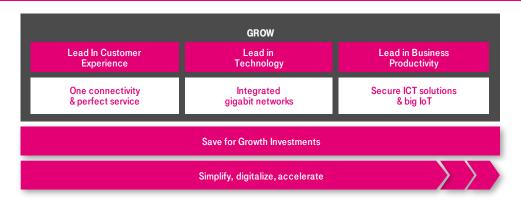
STRATEGY AND MARKET POSITION

OVERVIEW - MAGYAR TELEKOM AT A GLANCE

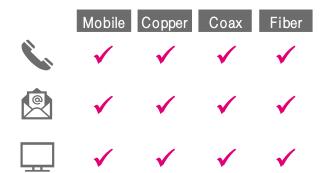
Overview

- Integrated operations in Hungary and Macedonia
 - Leading telecommunications service provider in both countries
 - Leading SI/IT service provider in Hungary
- Majority owned by Deutsche Telekom (59.2%)
- EUR 1.1bn market capitalization¹
- Stock exchange listings
 - Primary listing on Budapest Stock Exchange
 - Level I ADR program, ADSs traded on the OTC Market

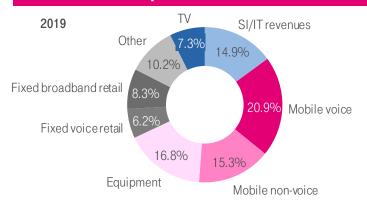
Pillars of transformation



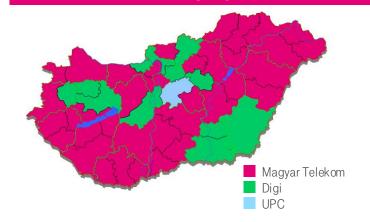
Main services offered



Revenue composition



Incumbents in Hungary



1 As of May 21, 2020



STRATEGY HIGHLIGHTS

Network

- Accelerated fiber rollout
- Acquisition of 5G licenses and launch of commercial 5G service



gigabit capable network

Services

- Continuous shift to higher bandwidth fixed broadband subscriptions
- Strong increase in mobile data usage

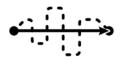


+56%

fixed broadband customers sign up for >100 Mbps package

Optimization

- Continued agile transformation process
- Reduction in total headcount



Agile

cross functional working practices

North Macedonia

- Sustained positive trends in customer developments
- Increased focus on cost control measures

#1

Fixed line operator









35%

of home customers have integrated package



MEASURES IN RESPONSE TO COVID-19

Offers

- Promotional mobile data offers
- Zero rated educational content
- Additional TV content free of charge
- Promotional voice offers for 65+
- Donations to socially disadvantaged groups

Operation

- Optimization of sales channels
- Increasing online sales and customer care
- Majority of employees working remotely
- Growing importance of digitalization

Network

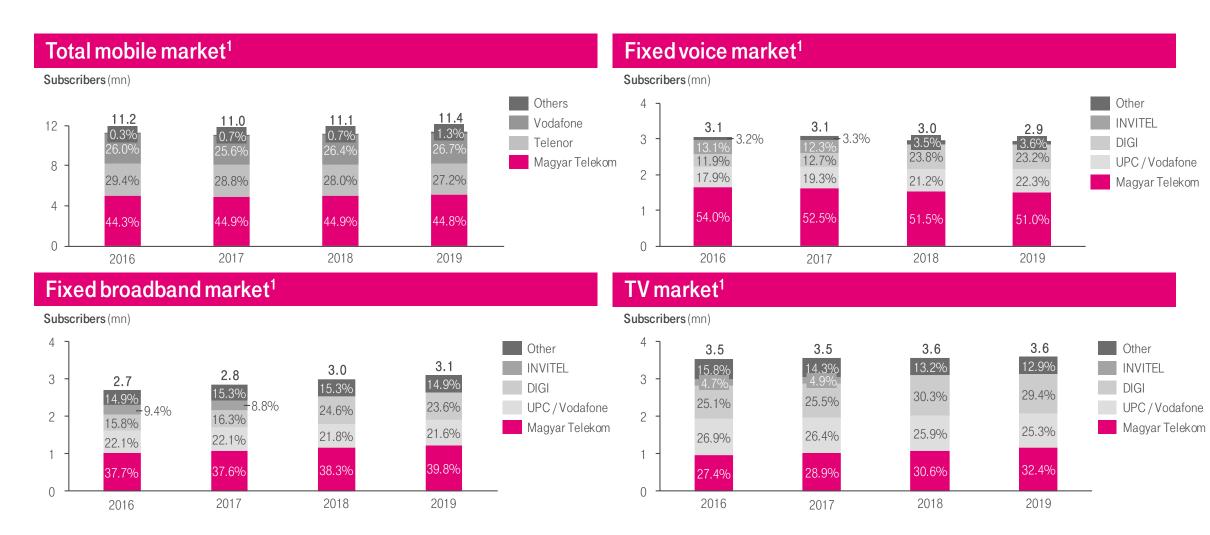
- Monitoring capacity levels
- Servicing to facilitate increased demand in the public and corporate segments



#DigitalCooperation

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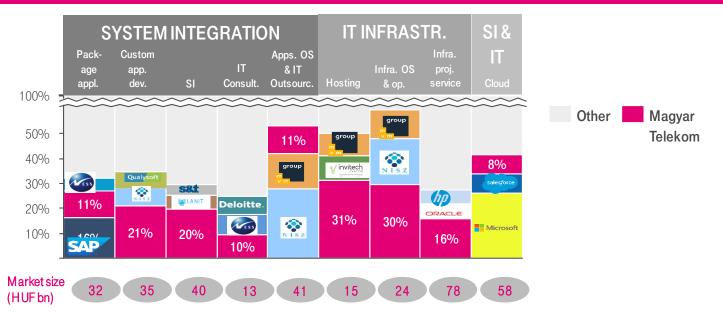
HUNGARIAN TELCO MARKET POSITIONS



Based on the total fixed voice channels/BB access/pay TV access market estimated by the National Media and Infocommunications Authority (NMIA) LIFE IS FOR SHARING.

HUNGARIAN IT SERVICES MARKET SHARES

IT Services market shares (by revenue)¹

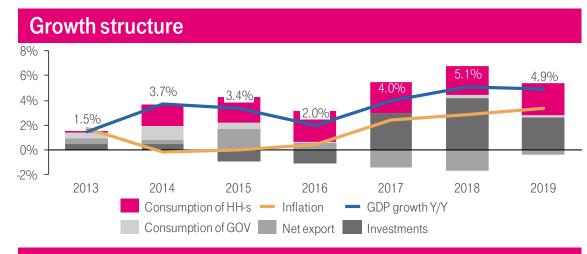


- IT Services market represents ca. 48% of the total IT market
- IT Services market in Hungary very fragmented
- Presence of government owned players (NISZ, MVMI) and major international players, such as Oracle, HPE, IBM, SAP, S&T, Microsoft
- Magyar Telekom is the market leader with 17% market share in the IT Services market (ca. 12% total IT market including HW&SW)

1 Source: IDC 2018 (based on 2019H1 facts); market size calculated by demand side, while market shares by supply side data

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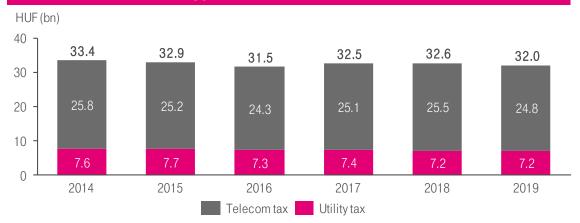
HUNGARIAN ECONOMIC ENVIRONMENT



Domestic demand

- Magyar Telekom leveraged positive trends of domestic demand
- Investment levels show volatility due to EU fund cycles

Taxes levied on Magyar Telekom



Tax burdens to reduce budget deficit

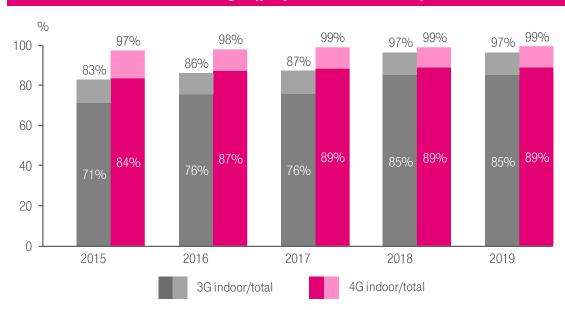
- Temporary special revenue-based sector tax levied between 2010-2012
- Permanent traffic-based telecom tax introduced in July 2012 and increased in August 2013
- Permanent tax on utility and telecom networks levied in 2013, 5-year tax holiday on new networks > 100Mbps since 2016

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■ ■ ■ LIFE IS FOR SHARING.

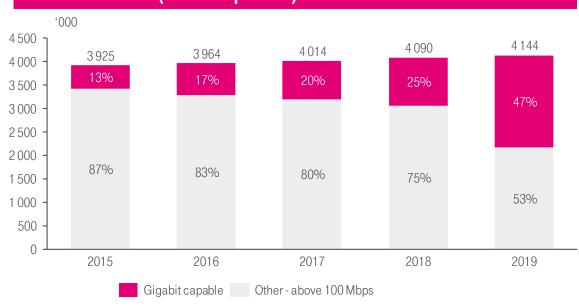
NETWORK DEVELOPMENTS IN HUNGARY

Mobile network coverage (population based)



- Network sharing on 800 MHz with Telenor
- 4G+coverage, enabling 250Mbps exceeded 30%
- Acquiring 700 MHz and 3.6 GHz frequencies in and launching commercial 5G service in April 2020

Fixed network (access points)

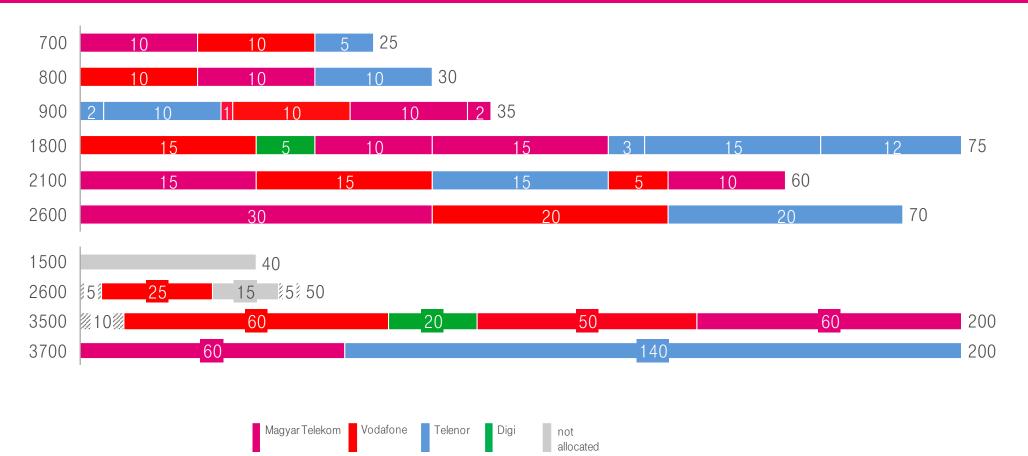


- Roll-out is ongoing, aim to cover the whole country with gigabit capable network
 - FTTx(1.4mn) ongoing countrywide roll-out
 - Cable (ED3) (0.8mn) participating in market consolidation

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HUNGARIAN MOBILE SPECTRUM

Current spectrum allocation (MHz)



RESULTS AND PUBLIC TARGETS

PUBLIC TARGETS FOR 2020-2021

2019 RESULTS 2020 TARGETS*** 2021 TARGETS*** REVENUE HUF 666.7 bn **BROADLY STABLE** EBITDA AFTER LEASE HUF 197.6 bn INCREASING AT A 1% - 2% PER ANNUM CAPEX* HUF 89.6 bn BROADLYSTABLE FREE CASHFLOW** HUF 65.1 bn INCREASING CA. 5% **BROADLY STABLE**

^{***}FORWARD-LOOKING STATEMENTS INVOLVING INHERENT RISKS AND UNCERTAINTIES, NO UNDUE RELIANCE TO BE PLACED UPON THEM



^{*} EXCLUDING SPECTRUM LICENSE FEES AND CAPEX RELATED TO RIGHT OF USE ASSETS

^{**} EXCLUDING SPECTRUM LICENSE FEES

Q1 2020 RESULTS AND FINANCIAL TARGETS

		Results (change y-o-y)	Target 2020
REVENUE	 Continued growth in telecommunication service revenues SI/IT revenue contraction reflects further decline in public sector demand Marginal negative effect of Covid-19 	HUF 159.3 bn (+0.2%)	Broadly stable
EBITDA AL	 Higher interconnect costs and telecom tax due to growing usage Elevated bad debt levels Savings in indirect costs mitigate higher severance expenses 	HUF 40.9 bn (+1.1%)	Increase of 1%-2%
CAPEX ¹	 Strong increase in investments related to fiber rollout and installations in Hungary Higher TV content capitalization in Macedonia More even quarterly distribution vs 2019 	HUF 21.4 bn (+50.4%)	Broadly stable
FCF ²	 Lower level of decline in working capital offset by higher capex and absence of real-estate income First quarter typically seasonally weak due to higher supplier outpayments 	HUF-18.3 bn (-23.3%)	Ca. 5% growth

¹ EXCLUDING SPECTRUM LICENSE FEES AND CAPEX RELATED TO RIGHT OF USE ASSETS

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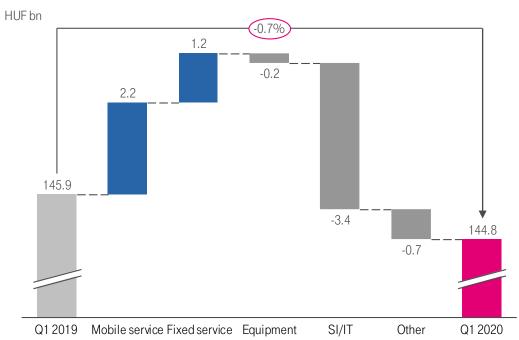
3M 2020

² EXCLUDING SPECTRUM LICENSE FEES

HUNGARIAN FINANCIAL DEVELOPMENTS

REVENUES

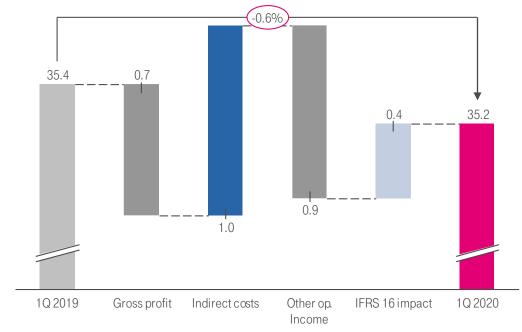
- Telecommunication service revenue growth continues
- Decline in equipment sales revenues due to initial impacts of Covid-19
- SI/IT revenue decline driven by lower level of project deliveries to the public sector



EBITDAAL

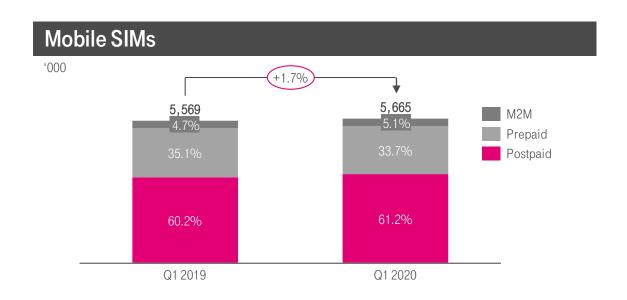
- Gross profit decline as a result of:
 - Lower SI/IT contribution
 - Higher bad debt
 - Negative FX and telecom tax impact
- Cost optimization mostly offset by absence of real-estate income

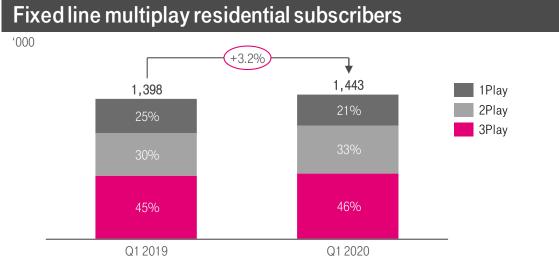


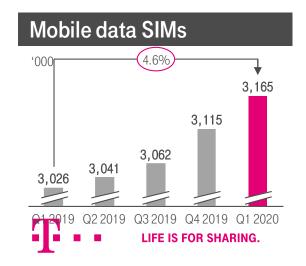


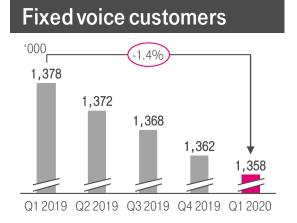
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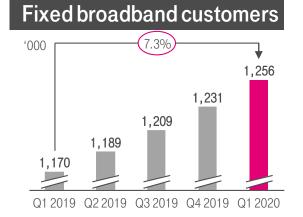
HUNGARY - CUSTOMER DEVELOPMENTS

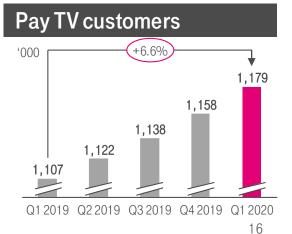




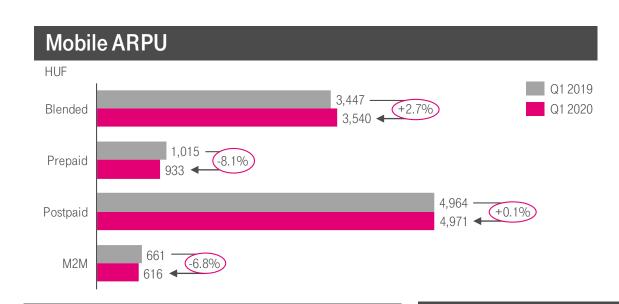


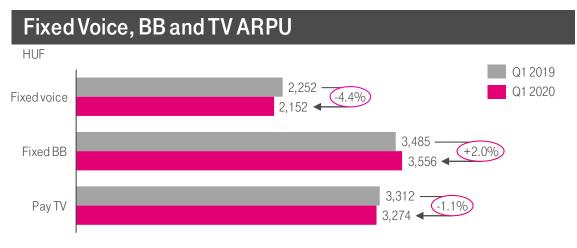


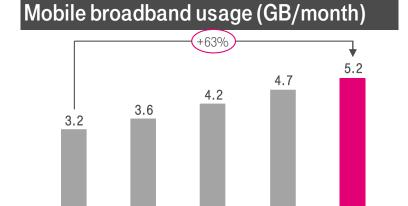




HUNGARY - AVERAGE USAGE & ARPU DEVELOPMENTS







Q3 2019

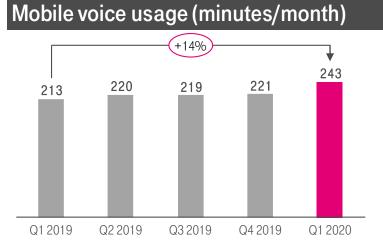
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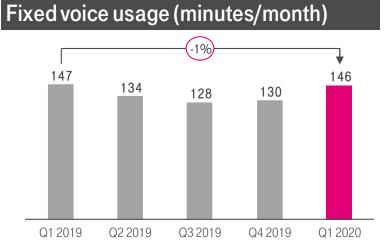
Q42019

Q1 2020

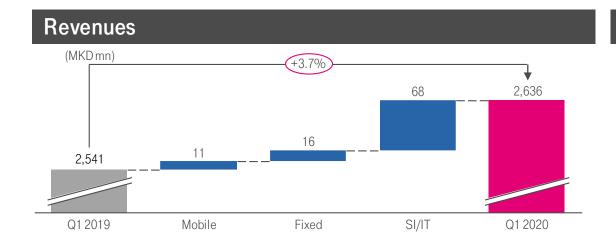
Q1 2019

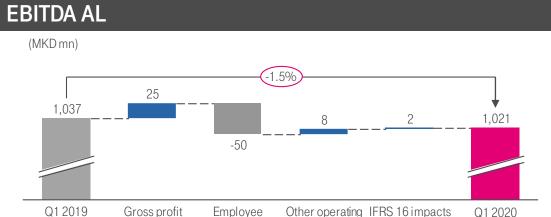
Q2 2019



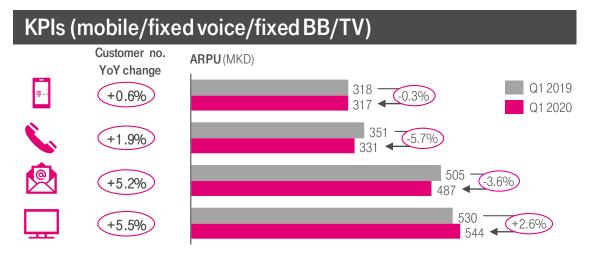


NORTH MACEDONIA





exp(net)



Telecommunication service revenue growth continues

related exp.

- Strong SI/IT growth stemming from public sector project deliveries
- Profitability impacted by severance expenses related to voluntary leave program
- Positive customer developments maintained
- Price levels under competitive pressure
- Initial negative effects of Covid-19 on visitor revenues and bad debt expenses

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