MAGYAR TELEKOM GROUP INVESTOR PRESENTATION

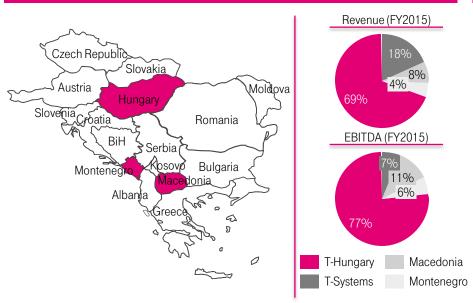
MARCH, 2016



STRATEGY AND MARKET POSITION

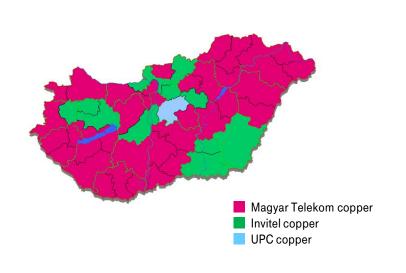
OVERVIEW - MAGYAR TELEKOM AT A GLANCE

International presence



- Leading telecommunications operator in Hungary, Macedonia and Montenegro
- Majority owned by Deutsche Telekom (59.2%)
- EUR 1.5bn market capitalization
- Stock exchange listings
 - Primary listing on Budapest Stock Exchange
 - Level I ADR program, ADSs traded on the OTC Market

Hungary

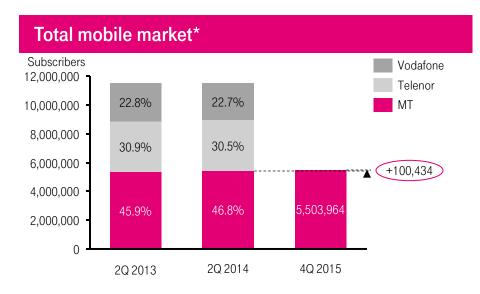


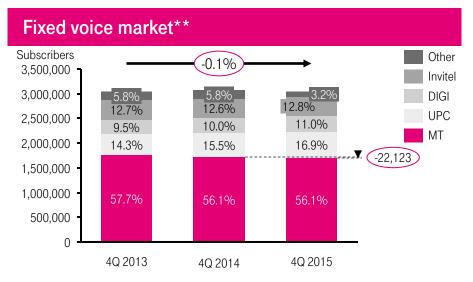
- MT is the incumbent fixed telco provider on ca. 75% of primary copper areas of Hungary
- 2.3 million households covered with High Speed Internet (HSI) access across country
 - FTTx (501k HHs) ongoing countrywide roll-out
 - ED3 (736k HHs) participating in market consolidation
 - VDSL (1,060k HHs) revitalizing copper
- 83% population coverage of 3G
- 97% population coverage of 4G

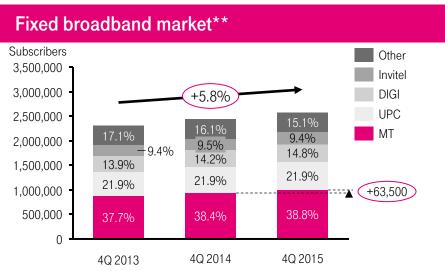
LIFE IS FOR SHARING.

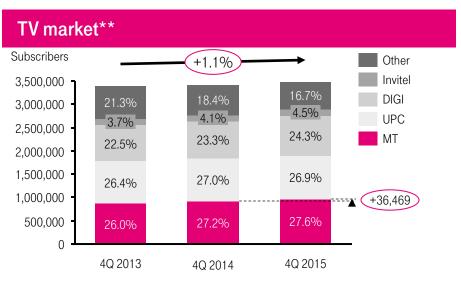
1

MARKET POSITION IN HUNGARY









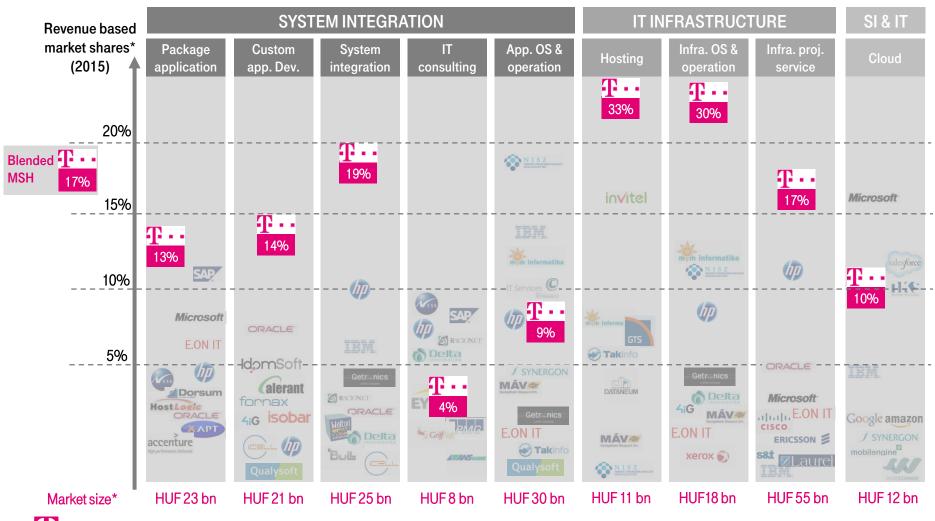
LIFE IS FOR SHARING.

^{*} based on the total SIMs, data available only until June 2014 by National Media and Infocommunications Authority (NMIAH) due to definition debate

^{**} based on the total fixed voice channels / BB access / pay TV access market estimated by the NMIAH

MARKET LEADER IN IT SERVICES IN HUNGARY DUE TO WIDE RANGE OF IT SOLUTIONS BOTH IN IT PROJECTS AND IT OUTSOURCING

Total SI/IT market

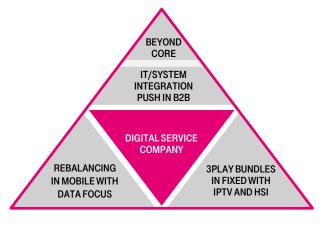


^{*} Source: IDC 2014; Market size by demand side, while market shares by supply side data

STRATEGY OVERVIEW

Telekom 2017 strategy and EoY 2015 targets, results Increase the awareness of the Telekom brand to the 52% level of our previous brands **BEST CUSTOMER EXPERIENCE LEADING INTEGRATED QUALITY BRAND** Cut billable / sellable products by 50% 2 51% **EFFORTLESS PRODUCTS & SIMPLIFIED PROCESSES** Cut # of non-selling transactions by 50% 3 40% 3 **ONLINE CUSTOMER SERVICING** Increase # of IP voice customers to 1 million 1,037k 464k Roll out 440k additional HSI households 4 INTEGRATED ALL-IP NETWORK 4 97% Increase LTE coverage (pop. outdoor) to at least 97% 950k Increase # of 4G users to 1 million 5 WINNING CULTURE Maintain employee satisfaction 5 63%

Bundling strategy



- Restructuring revenues: shift from traditional (voice, data) to near-core (IT, TV) and beyond-core (energy, insurance)
- Strategy of bundling fixed line, mobile, IT and beyond core services since 2007
- Customer loyalty improved through bundling
- Turnaround of financial performance has commenced

LIFE IS FOR SHARING.

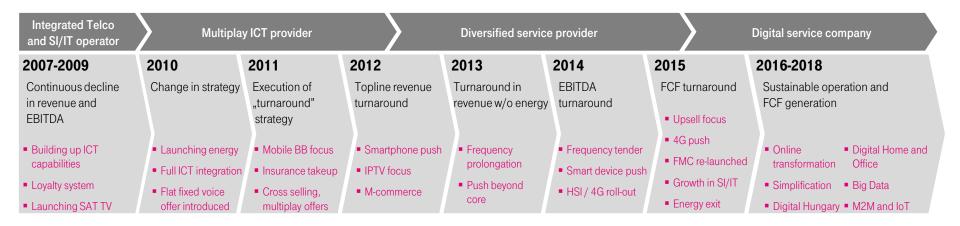
R

STRATEGIC HIGHLIGHTS-FULL YEAR

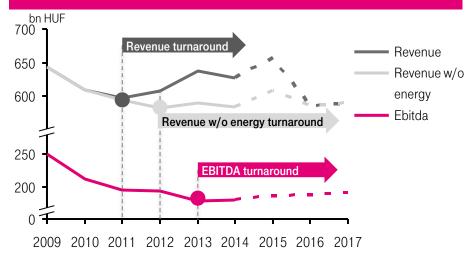
| UP | TURNAROUND | Increased revenue, EBITDA and Free CashflowHUF 15 dividend per share | | |
|---------|------------|--|--|--|
| GROUP | OPERATION | Stable market positions Sustained focus on cost efficiency through process/product simplification and online | | |
| ARY | TELCO | Underlying growth in mobile, fixed line BB and TV Success of our quad-play offer, called Magenta1 Over 97% 4G population coverage Over 464,000 households HSI* access netadds | | |
| HUNGARY | ENERGY | Energy revenue growth in B2B segment | | |
| j | SI/IT | Significant SI/IT revenue increaseEBITDA turnaround at T-Systems | | |
| ٦ | MACEDONIA | Rebranding to Telekom, success of Magenta1VIP.One as integrated competitor | | |
| Z | MONTENEGRO | Intense competition in mobileRegulatory pressures on fixed line | | |

TURNAROUND STORY OF MAGYAR TELEKOM

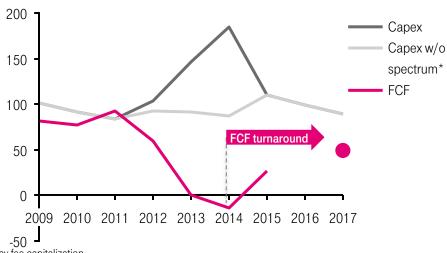
Major financial and strategic milestones



Revenue and Ebitda turnaround



Capex and free cash-flow development



^{*} Excluding spectrum license fees and annual frequency fee capitalization

TELEKOM AS THE LEADEING OPERATOR AND BRAND IN HUNGARY

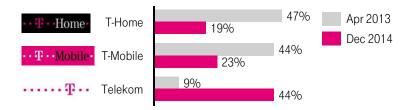
FIRST NOW FIRST FOREVER

Our mission

OUR MISSION IS TO MAKE THE DIGITAL WORLD MORE UNDERSTANDABLE AND ACCESSIBLE FOR EVERYONE.

WE ENABLE PEOPLE
TO HAVE A MORE EFFORTLESS,
COLOURFUL AND SUCCESSFUL LIFE.

Brand awareness* and brand values



Our major awards



EXCELLENCE IN CUSTOMER SERVICE AWARD



FAMILY-FRIENDLY WORKPLACE AWARD

LIFE IS FOR SHARING.



SIMPLICITY
COMPETENCE



SUSTAINABLITY
AWARDS
(OEKOM, CEERIUS,
DELOITTE)



BICYCLE-FRIENDLY WORKPLACE AWARD

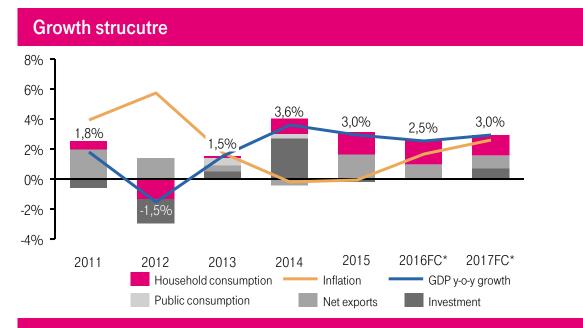


DIVERSE ORGANIZATION AWARD

* Source: Brand tracking research, TNS, Dec 2014 (Brands identified by the logos)



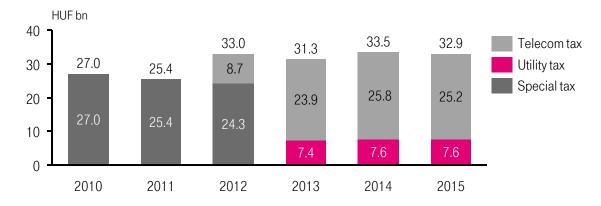
HUNGARIAN ECONOMIC ENVIRONMENT



Domestic demand

- Domestic demand improved as economy recovers
- Governmental measures support consumer spending
- Investment levels show strong volatility due to EU fund cycles
- MT is expected to benefit from positive trends of domestic demand

Taxes levied on Magyar Telekom

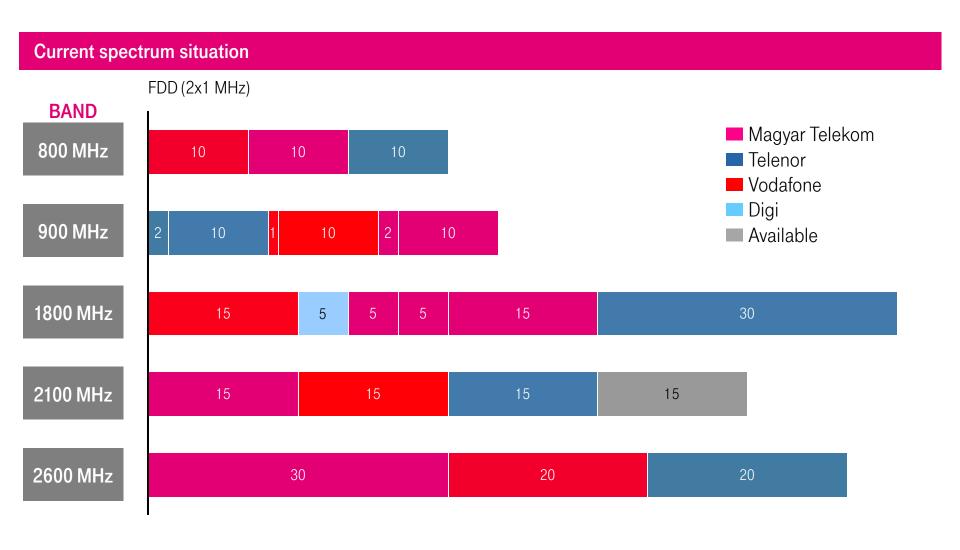


Tax burdens to reduce budget deficit

- Temporary special revenue-based sector tax levied between 2010-2012
- Permanent traffic-based telecom tax introduced in July 2012 and increased in August 2013
- Permanent tax on utility and telecom networks levied between 2013-2015, but slight decrease is expected from 2016

^{*} Central Bank December 2015 forecasts

HUNGARIAN MOBILE SPECTRUM SITUATION

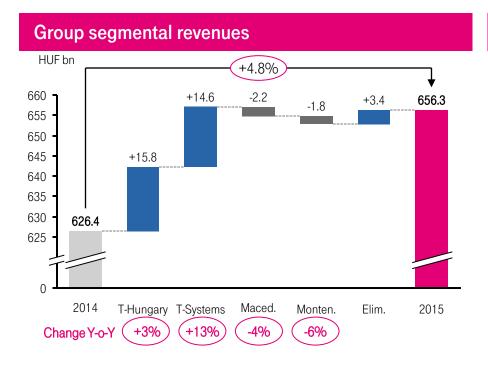


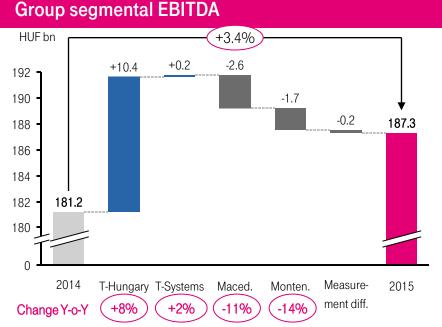
FULL YEAR RESULTS AND GUIDANCE

FINANCIAL HIGHLIGHTS AND 2015 TARGETS

| | FY 2015 RESULTS | 2015 TARGETS |
|---------|---|----------------------------|
| REVENUE | +4.8% | roughly stable vs. 2014 |
| | Group wide mobile data growth due to 4G push offset by Hungarian MTR cuts Revenue growth in fixed line Increased SI/IT revenues across all segments Higher energy sales in Hungarian B2B segment | |
| EBITDA | +3.4% | roughly stable vs. 2014 |
| | Improved fixed and mobile broadband performance driven by higher ARPUs and larger customer base Higher SI/IT margin but lower overall margin Lower bad debts HUF 3 bn higher one-off severance payment | |
| CAPEX | HUF 109.8 bn | around HUF 105 bn |
| | Acceleration of Fixed High Speed Internet roll-out program in Hungary Continuing PSTN replacement and process simplifications Lower spending on Hungarian mobile networks than initially expected due to NW sharing agreement | X |

2015 GROUP RESULTS - REVENUES AND EBITDA BY SEGMENTS





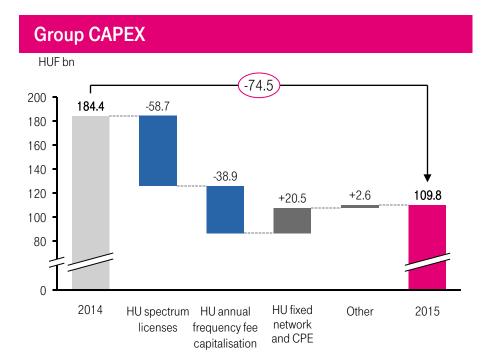
- Telekom Hungary: revenue increase thanks to total fixed line business (incl. GTS acquisition) and energy
- T-Systems: boosted by outstanding SI/IT performance
- Macedonia: slight decrease due to lower voice revenues
- Montenegro: decline mostly due to regulatory pressures

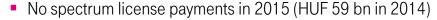
- Telekom Hungary: gross margin expansion drove group EBITDA
- **T-Systems:** EBITDA turnaround achieved thanks to SI/IT growth
- Macedonia: deceleration in rate of decline
- Montenegro: sharp fall due to lower ARPU levels

LIFE IS FOR SHARING.

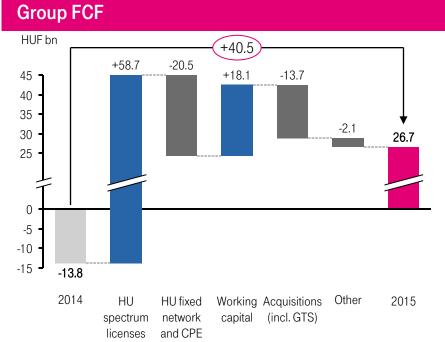
14

2015 GROUP RESULTS - CAPEX AND FCF BREAKDOWN





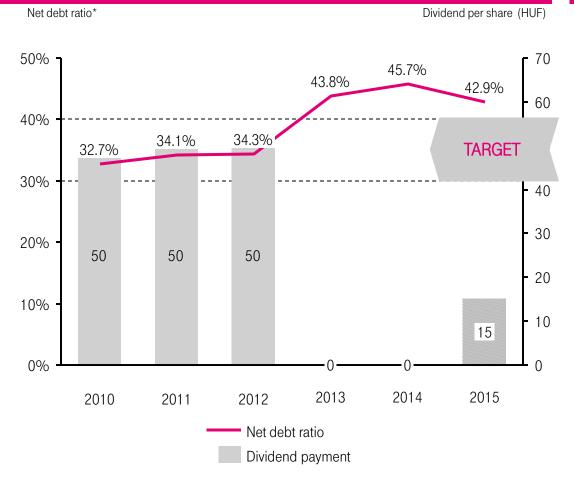
- Annual frequency fees capitalized (HUF 39 bn), relating to the purchased licenses in Q4 2014
- Increased investments in fixed HSI: access, core nework and TV platform development, PSTN replacement, CPE installation
- HUF 0.6 bn Capex related to GTS acquisition, with Macedonian capex HUF 1.7 bn higher



- Return to free cash flow generation in 2015
- No spectrum license payments in 2015; however, higher cash capex related to the fixed line network development
- HUF 18 bn improvement in working capital mainly due to successful payment management with vendors, lower inventories, higher balance of trade creditors and higher payments of severance provisions
- Acquisition of GTS Hungary lowered or FCF by HUF 13 bn

DIVIDEND POLICY

Dividend payment and net debt ratio developments



Highlights

- Aiming to maintain net debt ratio (net debt/total capital) target of 30% - 40%
- Board of Directors proposed HUF 15 dividend payment on 2015 earnings for approval to the AGM
- Based on the current operating, regulatory and taxation environment and outlook coupled with the anticipated significant improvement in the free cash flow generation, the management of the Company targets to pay HUF 25 dividend per share on 2016 results**

LIFE IS FOR SHARING.

^{*} Defined as net debt / total capital

^{**} Subject to the Board of Directors' future proposal to the General Meeting, which will be made in due course, when all necessary information is available and all prerequisites to making such proposal are met

PUBLIC GUIDANCE

| | 2015 RESULTS | 2016 TARGETS | 2017 TARGETS |
|----------|-------------------|-------------------------|-----------------------|
| REVENUE | HUF 656bn (+4.8%) | HUF 580 - 590bn | HUF 585 - 595bn |
| EBITDA | HUF 187bn (+3.4%) | HUF 187 - 191bn | HUF 189 - 193bn |
| CAPEX* | HUF 110bn | ca. 10% yoy decline | ca. 10% yoy decline |
| FCF | HUF 27bn | | Surpassing HUF 50bn** |
| DIVIDEND | HUF 15 per share | Target HUF 25 per share | |

LIFE IS FOR SHARING.

^{*} Excluding spectrum license fees and annual frequency fee capitalization

^{**} After minority dividend payments

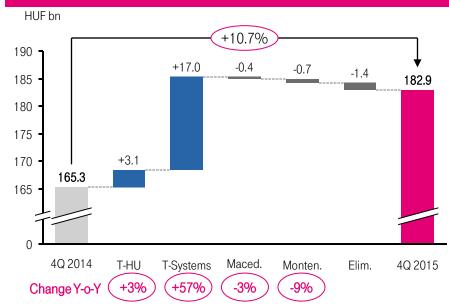
Q42015 RESULTS

FINANCIAL SUMMARY

| | FY15 vs. FY14 4Q15 vs. 4Q14 | |
|------------|-----------------------------|----------------|
| | Revenue EBITDA | Revenue EBITDA |
| Group | +5% +3% | +11% +4% |
| T-HU | +3% +8% | +3% +10% |
| T-Systems | +13% +2% | +57% +2% |
| Macedonia | -4% -11% | -3% -15% |
| Montenegro | -6% -14% | -9% -14% |
| | | |

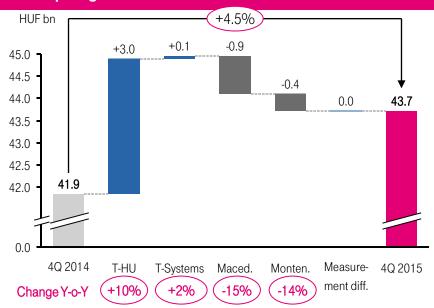
GROUP SEGMENTAL REVENUE AND EBITDA

Group segmental revenues



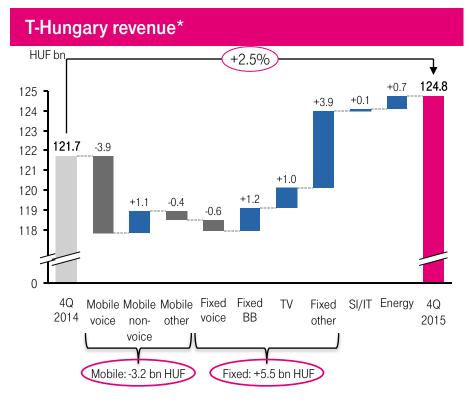
- Telekom Hungary: revenue growth due to strong fixed and energy performance, despite regulatory pressures on mobile IC
- T-Systems: boosted by doubled SI/IT performance despite decline in mobile and fixed revenues
- Macedonia: slight decline in revenues due to lower mobile and fixed voice revenues, partly offset by strong SI/IT
- Montenegro: revenue decline due to intense competition and OTTs in mobile, and regulatory pressures on fixed line revenue

Group segmental EBITDA

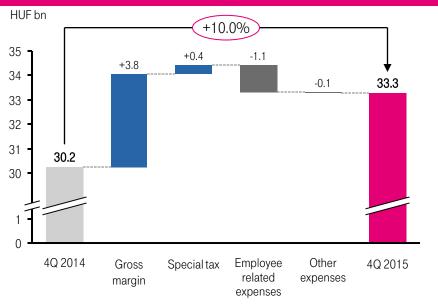


- Telekom Hungary: higher gross margins in fixed line partly offset by higher employee related expenses due to severance
- T-Systems: improved SI/IT gross margin (lower margin level) but higher employee related expenses in IT projects
- Macedonia: material EBITDA decrease driven by significantly lower gross margin coupled with higher marketing costs
- Montenegro: sharp decline due to lower gross margin, partly offset by better operating efficiency

T-HUNGARY







- Strong mobile broadband growth due to 4G push
- MTR cut by 76% resulting in a HUF 4bn loss in revenues
- Significant growth in both fixed broadband and TV thanks to ever larger customer bases and higher ARPUs
- Higher fixed WS, data and SI/IT revenues due to GTS acquisition
- Higher energy revenues in B2B sub-segment partly offset by residential gas market exit

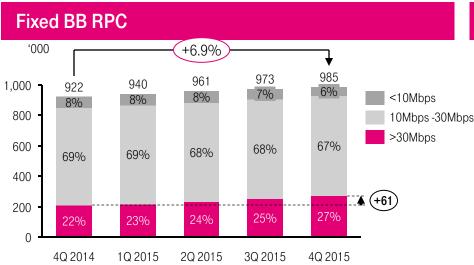
- Improvement in gross margin driven mostly by ARPU increases both in mobile (excl. MTR effect), fixed broadband and TV due to successful fixed line cross-sell and upgrade campaigns
- Higher employee-related expenses due to HUF 1.7 bn higher severance payment partly offset by savings deriving from the headcount reduction program

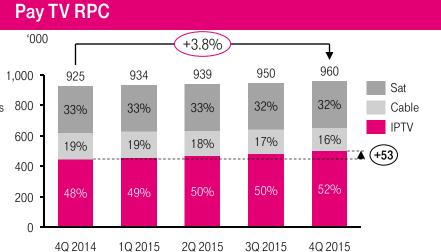


T-HUNGARY – FIXED BROADBAND AND TV



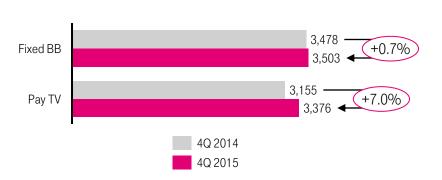






Fixed BB and TV ARPU

HUF

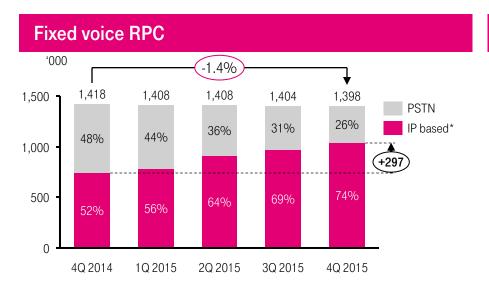


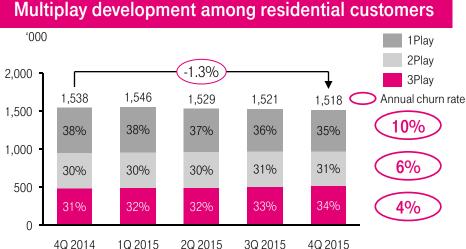
Highlights

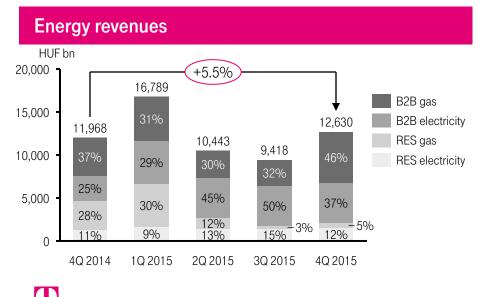
- High Speed Internet access (>30Mbps) extended to a further 464,000 households in 2015, approx. 300k in Q4 alone
- Ca. 63,000 broadband and 35,000 TV net adds, leading market positions maintained
- Increasing ratio of higher bandwidth packages due to upselling activities driven by network upgrades
- Focusing on IPTV to offer more value to our customers
- Higher ARPUs driven by upselling and price increases

T-HUNGARY – FIXED VOICE, MULTIPLAY AND ENERGY







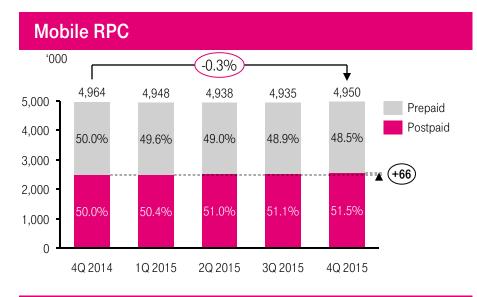


Highlights

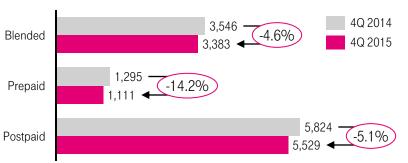
- Fixed voice churn at 1% due to smart bundling strategy
- Strategic goal of having one million IP based voice customers achieved, as part of overall efficiency drive
- Fixed voice MOU is down by 4%, ARPU rate of decline at 3%
- Lower churn among 2/3 Play customers
- Over 30 thousand quad-play Magenta1 customers to maximize the telecommunication share of wallet in household spending
- Energy revenue growth driven by B2B sub-segment
- Exited from residential gas market with effect from July 31

T-HUNGARY – MOBILE

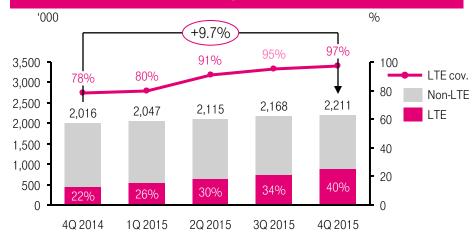








Mobile broadband development



Highlights

- 3% (+66k net adds) increase in postpaid RPC driven by strong data demand
- MOU increased by 7%, consistent with the growth in flat tariff subscriber base
- Decreasing ARPU due to sharp MTR cut (outgoing voice ARPU slightly increased)
- 4G outdoor population coverage above 97%
- Smartphone sales account for over 90% of postpaid handsets, total SP penetration is already at 57%
- Average 4G usage of 1.5 GB/month

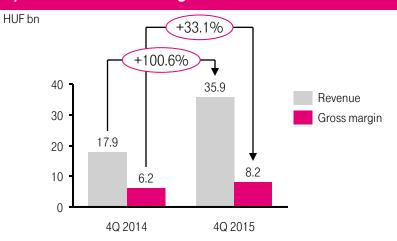


^{*} outdoor population coverage

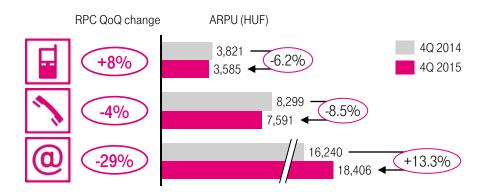
T-SYSTEMS

Financials Revenues (HUF bn) EBITDA (HUF bn) +57.1% +2.2% 50 4.5 +18.0 46.9 +1.2 -1.2 45 4.0 40 3.5 35 -0.2 29.8 -0.8 3.0 30 3.0 25 Mobile Fixed 4Q Gross Other 4Q 4Q 2014 margin expenses 2015 2015 2014

SI/IT revenue and margin



KPIs (mobile/fixed voice/fixed BB)



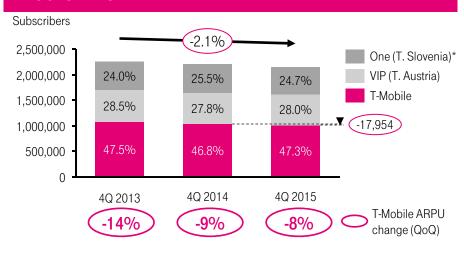
Highlights

- Total revenue increase boosted by outstanding IT performance compensating for decline in mobile and fixed revenues
- SI/IT revenues doubled and gross profit improved; however, gross margin percentage shrank due to shift within the sales mix to IT infrastructure projects mainly supported by EU funds
- EBITDA growth of 2.2% in Q4 contributed to achieving the strategic goal of full year EBITDA turnaround in 2015
- Fierce competition led to mobile APRU erosion
- State-owned operator behind significant churn among government related fixed data and broadband customers (fixed BB ARPU improved as lower ARPU customers churned)

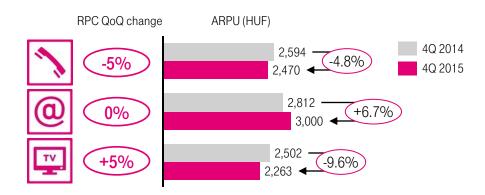
MACEDONIA

Financials Revenues (HUF bn) EBITDA (HUF bn) -3.0% -14.7% -0.2 14.2 6.0 5.8 -0.7 -0.3 14.0 5.5 +0.1 13.8 13.8 -0.1 5.0 13.6 0.0 Mobile Fixed 4Q Gross Other 4Q 4Q 2014 margin expenses 2015 2015 2014

Mobile KPIs



Fixed KPIs (voice/BB/TV)



Highlights

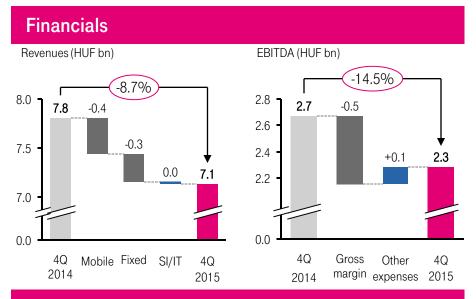
- Successful rebranding campaign to integrated "T" and 4play Magenta1 sales helped to increase mobile market share
- Mobile revenues declined by only 3% due to market stabilization
- VIP/One merger has created a strong integrated competitor
- Robust growth in TV RPC but further churn in fixed voice
- Continuing strong SI/IT performance
- Lower employee related expenses offset by higher marketing costs

26

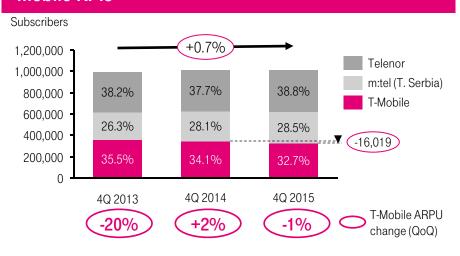
LIFE IS FOR SHARING.

* inclueding Albafone before June, 2015

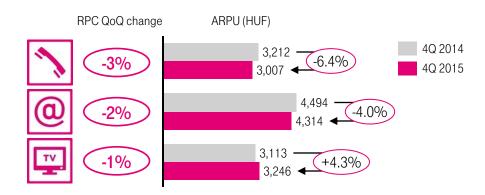
MONTENEGRO



Mobile KPIs



Fixed KPIs (voice/BB/TV)



Highlights

- Revenue decline driven by lower mobile prepaid RPC, regulatory pressure on fixed voice and broadband businesses, as well as declining SMS revenues due to OTT push
- Stable MoU and blended mobile ARPU due to sharp increase in higher ARPU postpaid share in the RPC base offsetting continued churn in lower ARPU prepaid customers
- Slight decrease in fixed line RPCs coupled with decreasing ARPUs in fixed voice and BB, but improvement in TV
- Steep EBITDA decline due to lower gross margin

LIFE IS FOR SHARING.

27

APPENDIX

MAGYAR TELEKOM - CONSOLIDATED INCOME STATEMENT

| HUF million | Q4 2014 | Q4 2015 | Change |
|---|-----------|-----------|--------|
| Mobile revenues | 84 622 | 81 117 | -4.1% |
| Fixed line revenues | 51 846 | 56 036 | 8.1% |
| System Integration/Information Technology revenues | 16 828 | 33 101 | 96.7% |
| Revenue from energy services | 11 968 | 12 630 | 5.5% |
| Revenues | 165 264 | 182 884 | 10.7% |
| Direct costs | (67 841) | (81 757) | -20.5% |
| Employee-related expenses | (23 186) | (25 635) | -10.6% |
| Depreciation and amortization | (26 694) | (31 746) | -18.9% |
| Hungarian telecommunications and other crisis taxes | (6 664) | (6 113) | 8.3% |
| Other operating expenses | (26 861) | (28 669) | -6.7% |
| Total operating expenses | (151 246) | (173 920) | 15.0% |
| Other operating income | 1 150 | 3 020 | 162.6% |
| Operating profit | 15 168 | 11 984 | -21.0% |
| Net financial results | (7 944) | (5 601) | 29.5% |
| Share of associates' profits | 0 | 0 | n.a. |
| Profit before income tax | 7 224 | 6 383 | -11.6% |
| Income tax expense | (4 574) | (2 280) | 50.2% |
| Profit for the period | 2 650 | 4 103 | 54.8% |
| Non-controlling interests | 1 110 | 750 | -32.4% |
| Equity holders of the Company (Net income) | 1 540 | 3 353 | 117.7% |

MAGYAR TELEKOM - CONSOLIDATED BALANCE SHEET

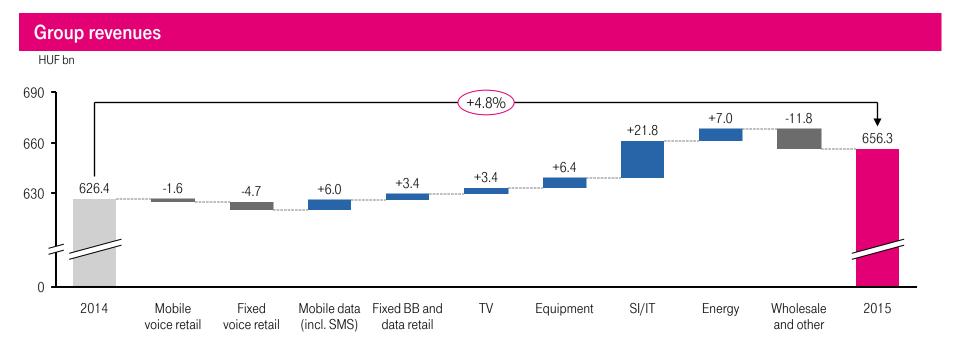
| HUF million | Dec 31, 2014 | Dec 31, 2015 | Change |
|--|--------------|--------------|--------|
| Current assets | 197 897 | 210 178 | 6.2% |
| Cash and cash equivalents | 14 625 | 17 558 | 20.1% |
| Other current financial assets | 23 690 | 11 052 | -53.3% |
| Non current assets | 992 879 | 996 846 | 0.4% |
| Property, plant and equipment - net | 487 778 | 493 204 | 1.1% |
| Intangible assets | 259 984 | 260 909 | 0.4% |
| Total assets | 1 190 776 | 1 207 024 | 1.4% |
| Equity | 524 398 | 544 931 | 3.9% |
| Current liabilites | 329 836 | 352 183 | 6.8% |
| Financial liabilities to related parties | 110 858 | 136 906 | 23.5% |
| Other financial liabilities | 65 131 | 26 152 | -59.8% |
| Non current liabilites | 336 542 | 309 910 | -7.9% |
| Financial liabilities to related parties | 245 071 | 220 088 | -10.2% |
| Other financial liabilities | 59 422 | 54 857 | -7.7% |
| Total equity and liabilites | 1 190 776 | 1 207 024 | 1.4% |

MAGYAR TELEKOM - CONSOLIDATED CASH FLOW STATEMENT

| HUF million | Dec 31, 2014 | Dec 31, 2015 | Change |
|---|--------------|--------------|---------|
| Net cash generated from operating activities | 145 495 | 156 298 | 7.4% |
| Investments in tangible and intangible assets | (184 364) | (109 847) | 40.4% |
| Adjustments to cash purchases | 42 211 | 12 992 | -69.2% |
| Purchase of subsidiaries and business units | (1 210) | (16 737) | n.a. |
| Cash acquired through business combinations | 0 | 1 815 | n.a |
| Payments for / proceeds from other financial assets - net | 10 227 | 13 137 | 28.5% |
| Proceeds from disposal of subsidiaries | 0 | 0 | n.a |
| Proceeds from disposal of PPE and intangible assets | 2 635 | 2 127 | -19.3% |
| Payments for interests in associates and joint ventures | 0 | (1 000) | n.a |
| Net cash used in investing activities | (130 501) | (97 513) | 25.3% |
| Dividends paid to shareholders and minority interest | (8008) | (6 691) | 16.4% |
| Net payments of loans and other borrowings | 10 998 | (30 160) | n.a |
| Repayment of other financial liabilities | (18 541) | (18 923) | -2.1% |
| Net cash used in financing activities | (15 551) | (55 774) | -258.7% |
| | | | |
| Free cash flow* | (13 774) | 26 725 | n.a |

^{*}Free cash flow defined as Net cash generated from operating activities plus Net cash used in investing activities, adjusted with Proceeds from / Payments for other financial assets and Repayment of other financial liabilities

2015 GROUP RESULTS – REVENUES BY PRODUCT LINES

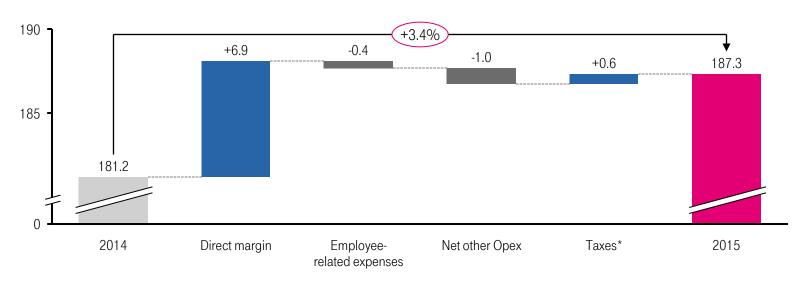


- Retail revenue restructuring sustained: decline in voice counterbalanced by strong growth in data and TV
- Group wide mobile data revenue growth due to 4G push coupled with improved fixed broadband and TV performance driven by higher ARPUs and larger customer base after GTS acquisition
- Continued increase in sales of smartphones, tablets and TV sets
- Significantly increased SI/IT revenues across all segments due to increased number of projects
- Higher total energy sales due to increased revenues in the Hungarian B2B segment despite residential gas market exit from August 1, 2015
- Significant drop in wholesale revenues due to sharp cut in Mobile Termination Rates (MTR down by 76%)

2015 GROUP RESULTS – EBITDA

Group EBITDA

HUF bn



- Significant improvement in direct margin driven by higher revenues (incl. GTS acquisition), lower interconnect costs (due to MTR cut) and net debt expenses
- Total employee related expenses increased slightly year-on-year, despite underlying efficiency improvements resulting from the earlier headcount reduction program, due to the exceptional HUF 3bn higher severance costs in 2015
- Higher operating expenses mostly driven by higher marketing, maintenance and business transformation costs
- Lower operating taxes* due to decline in minutes of usage resulting in lower telecom tax

LIFE IS FOR SHARING.

* telecom and utility taxes

33

For further questions please contact the IR department:

Investor Relations

Phone: +36 1 458-0424 Fax: +36 1 458-0443

e-mail: investor.relations@telekom.hu

DISCLAIMER

This investor presentation contains forward-looking statements. Statements that are not historical facts, including statements about our beliefs and expectations, are forward-looking statements. These statements are based on current plans, estimates and projections, and therefore should not have undue reliance placed upon them. Forward-looking statements speak only as of the date they are made, and we undertake no obligation to update publicly any of them in light of new information or future events.

Forward-looking statements involve inherent risks and uncertainties. We caution you that a number of important factors could cause actual results to differ materially from those contained in any forward-looking statement. Such factors are described in, among other things, our Annual Reports for the year ended December 31, 2014 available on our website at http://www.telekom.hu.

Abbreviations: 3G: third generation, 4G: fourth generation, ARPU: average revenue per user, BB: broadband, IP: internet protocol, IT: information technology, LTE: long term evolution, MOU: minutes of use, MTR: mobile termination rate, NRA: National Regulatory Authority, POD: points of delivery, R/E: real estate, RPC: revenue producing customer, SAC: subscriber acquisition cost, SRC: subscriber retention cost, SI: system integration, SIM: subscriber identity module, SMB: small and medium businesses, TWM: Total Workforce Management, VAS: value added services, VoCaTV: Voice over Cable TV, WS: wholesale

In addition to figures prepared in accordance with IFRS, Magyar Telekom also presents non-GAAP financial performance measures, including, among others, EBITDA, EBITDA margin, and net debt. These non-GAAP measures should be considered in addition to, but not as a substitute for, the information prepared in accordance with IFRS. Non-GAAP financial performance measures are not subject to IFRS or any other generally accepted accounting principles. Other companies may define these terms in different ways. For further information relevant to the interpretation of these terms, please refer to the chapter "Reconciliation of pro forma figures", which is posted on Magyar Telekom's Investor Relations webpage at www.telekom.hu/investor relations.

