

# Magyar Telekom full year 2005 results

Solid Group performance, continued focus on growth through value creative acquisitions



# Agenda

Overview and public targets

Regulatory snapshot

Segment analysis

Acquisition strategy and dividend policy

This presentation contains forward-looking statements. Statements that are not historical facts, including statements about our beliefs and expectations, are forward-looking statements. These statements are based on current plans, estimates and projections, and therefore you should not place undue reliance on them. Forward-looking statements speak only as of the date they are made, and we undertake no obligation to update publicly any of them in light of new information or future events.

Forward-looking statements involve inherent risks and uncertainties. We caution you that a number of important factors could cause actual results to differ materially from those contained in any forward-looking statement. Such factors are described in, among other things, our Annual Report on Form 20-F for the year ended December 31, 2004 filed with the U.S. Securities and Exchange Commission.

# Magyar Telekom Group at a glance

## Market leader in all core businesses

### Hungarian operations

- fixed line incumbent operator in Hungary
- 100% stake in the leading Hungarian mobile operator

### International presence

- full scale telecommunications services in Macedonia and Montenegro

### Rebranding from Matáv to Magyar Telekom in May 2005

T·Com· T·Online· T·Mobile· T·Systems· T·Kábel·

- introduction of the full T-brand portfolio
- no change in ownership

### Fixed - mobile integration

- Merger of Magyar Telekom and T-Mobile Hungary
- Further exploiting synergies and financial benefits

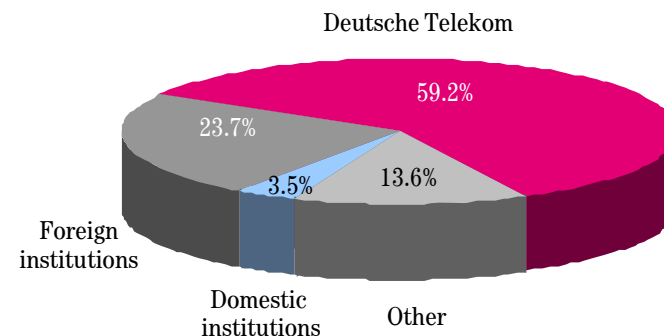
## Stock information

### EUR 4bn market capitalisation

### Stock exchange listing

- listed on NYSE and Budapest Stock Exchange
- traded in London

### Ownership structure, approximate figures



# Full year 2005 summary

	Revenues		EBITDA		EBITDA margin
<b>Group</b>	HUF 620,697m	+3.2%	HUF 249,850m	+12.1%	40.3%
<b>Fixed-line*</b>	HUF 331,062m	-0.9%	HUF 121,905m	+19.8%	36.8%
<b>Hungarian</b>	288,050	-4.5%	102,333	+19.5%	35.5%
<ul style="list-style-type: none"> <li>■ increased competitor activity</li> <li>■ improving workforce efficiency</li> </ul>					
<b>International</b>	55,850	+23.6%	19,572	+21.4%	35.0%
<ul style="list-style-type: none"> <li>■ includes MakTel and TCG</li> <li>■ focus on efficiency and cost control</li> </ul>					
<b>Mobile*</b>	HUF 289,635m	+8.4%	HUF 127,944m	+5.6%	44.2%
<b>Hungarian</b>	270,362	+2.8%	106,745	+2.9%	39.5%
<ul style="list-style-type: none"> <li>■ strong financials</li> <li>■ stable market leading position</li> </ul>					
<b>International</b>	42,693	+26.6%	21,199	+21.3%	49.7%
<ul style="list-style-type: none"> <li>■ includes MobiMak and Monet</li> <li>■ Competition-driven price erosion</li> </ul>					

\* segment figures based on external segment revenues

# Public targets for 2006-2007

	2006	2007
<b>Revenue</b> new investments and initiatives to show tangible contribution from 2007	above 3% growth	
<b>EBITDA</b> new investments and initiatives to show tangible contribution from 2007	maintain 2005 level	growth in HUF terms
<b>Capex / Sales</b> excl. EDR investment of max. HUF 22bn in 2006	below 15%	below 14%
<b>Broadband connections</b> Hungarian fixed line operations incl. ADSL, cable broadband, leased line & wireless	~ 600,000	
<b>Lines / employee (parent co.)</b>	over 500	

## Regulatory snapshot

# Hungarian regulation in line with new EU regulatory framework

### Fixed-line

### Mobile

## New Electronic Communications Act in effect since January 2004

- geographic number portability since January 2004
- new services, eg. local bitstream access, FRIACO, internet call origination
- carrier selection for local and internet calls
- mobile number portability since May 2004

## IC fees close to EU average

- last reduction: 19% cut in traffic fees since June 2004
- next calculation model submitted for approval
- average termination fee of T-Mobile Hungary cut by 10% by NRA in July 2005
- reduced asymmetry among the 3 players

## Market analysis based on EU recommendation

- aggregate CPI price cap on voice access fees from 2005
- resolution implies “retail minus” price regulation for WS national bitstream access and WS leased line termination
- all three mobile operators identified as SMPs in mobile call termination market

## Macedonia – fixed line competition emerging in 2006

- reference interconnection offer approved, unbundling offer filed
- number portability from 2007

# Hungarian fixed line operations

## Strong growth in broadband, improving headcount efficiency

### Focus on access revenues

Aim to migrate traffic revenues to access revenues

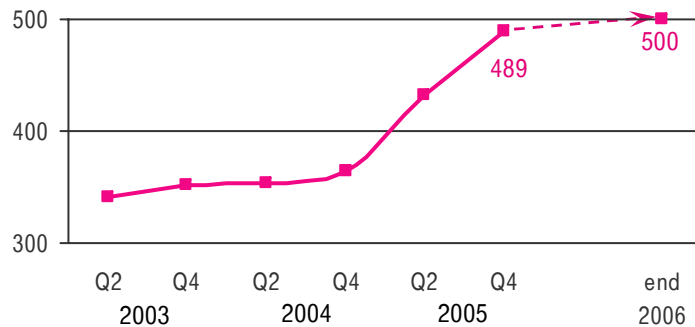
- line and usage erosion due to mobile substitution, alternative and cable operators
- flat-rate packages and integrated offers (e.g. Favorite package) to slow erosion

Increased presence in other LTO areas

- call-by-call and preselection services
- offers through T-Kábel (13,385 voice subscribers at end-2005)

Restructuring increases efficiency

### Fixed-line per employee ratio at parent co.

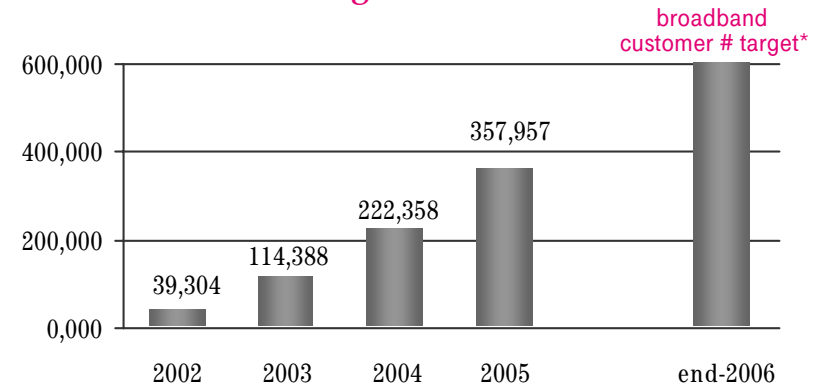


### Successful broadband operations

Accelerated broadband rollout to bring new impetus to fixed-line business

- number of broadband customers\* exceeded 350,000

### Broadband growth: ADSL rollout



\* including cable broadband, leased line and wireless LAN customers

Incentives to encourage usage

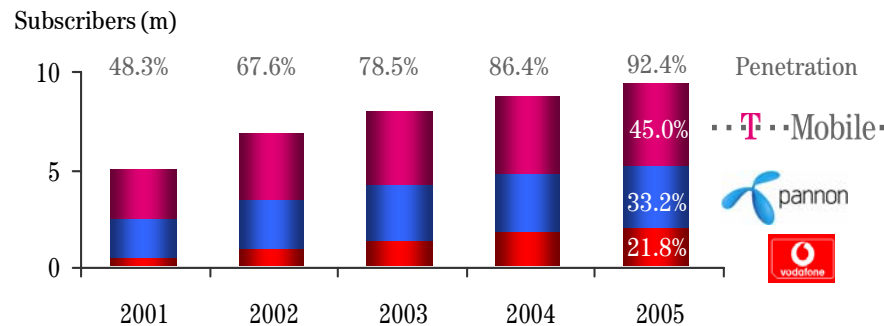
- free ADSL access speed upgrade from May 2005
- additional broadband offerings to be launched
- state tax incentives continue

# Hungarian mobile operations

## Continued balanced focus on market share and profitability

### Highly competitive environment

#### Subscribers, market shares and penetration



#### Tariff-based competition

- simple flat-rate offers
- more conscious package selection puts pressure on average tariff level

#### UMTS commercial service launched in August

- Network covers Budapest & central Debrecen

#### Unified Digital Radio Network

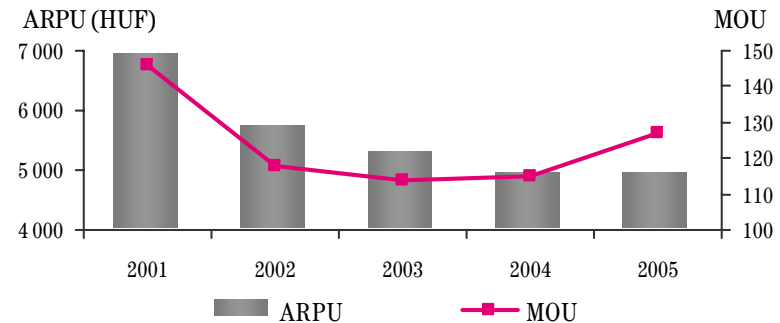
- Rollout of the network in 2006, a maximum investment of HUF 22bn required
- Government to pay annual service fee of HUF 9bn between 2007 and 2015

### Solid operational performance

#### Tariff erosion boosts usage through price elasticity

- MOU increased by 10% y/y to 127
- ARPU was HUF 4,917 (~EUR 20)
  - postpaid: HUF 11,007; prepaid: HUF 2,287
- continuously improving customer mix
- growing importance of VAS (14.4% of ARPU)

#### Usage increase stabilizing ARPU level



#### Focus shifts from acquisition to retention

- acquisition cost/new RPC fell by 31% y/y to HUF 7,062



# Merger of T-Mobile Hungary and Magyar Telekom

## Synergies

### Enhanced product and client offerings

- bundled fixed-mobile packages
- broadband-based value-added services

### Front office / sales / communication

- unified retail shop network & call-center
- unified marketing and communication

### Back office and support systems

- common billing system
- joint CRM & SAP systems, shared data centers
- integrated real estate and car fleet management

### Shared IP platform

- development of an integrated NGN

## Benefits

### Financial impact

After full implementation, we expect significant financial benefits from the following factors:

- Increased revenue
- Improved cost efficiency
- CAPEX savings
- Utilization of tax credit and tax losses



## Timetable

6 October 2005  
Board proposal

EGMs of both companies called

7 November 2005  
EGMs approved the merger

Independent auditor prepares draft balance sheets

19/20 December 2005  
EGMs approved balance sheets

Court registers the merger

End of Q1 2006\*  
Merger

\* Planned schedule

# International fixed line operations

## Further headcount reduction aimed at improving efficiency

### Macedonia

#### Main drivers of revenue decline

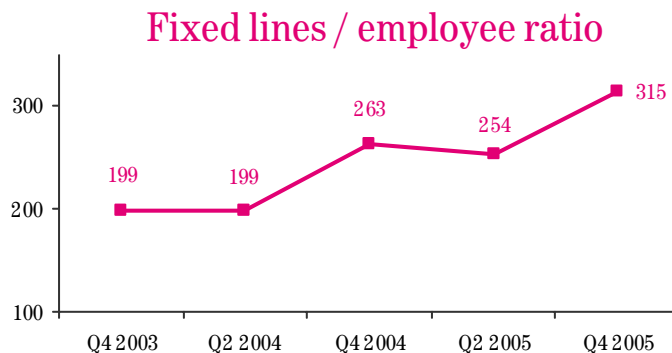
- decreasing number of RPC, penetration rate at 26%
- intensifying mobile substitution
- weak macro economy limits top-line growth

#### Increasing demand for internet services

- leading position in dial-up, successful ADSL rollout

#### Major restructuring driving improvement in efficiency

- 24% headcount reduction from Sept 2005 at a cost of HUF 1.5bn at MakTel A.D. in Q4
- continuing strict cost control
- FY EBITDA margin was 42.3%



### Montenegro

#### Saturated fixed line market

- fixed line penetration rate at 31%
- launch of ADSL service in Q2 2005

#### Restructuring improves efficiency

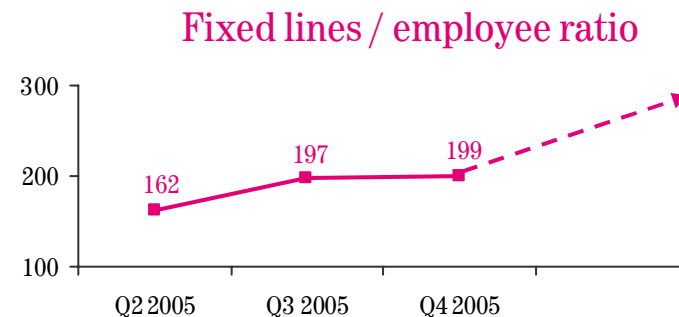
- HUF 1.3bn severance payment for reducing headcount by 18% at the parent company in Q3
- additional cost cutting initiatives

#### Integration of fixed and mobile operations

- stronger position ahead of liberalization

#### Q2-4 EBITDA margin was 17%

- incl. HUF 1.3bn severance expense
- margin improvement expected thanks to our initiatives to increase efficiency



# International mobile operations

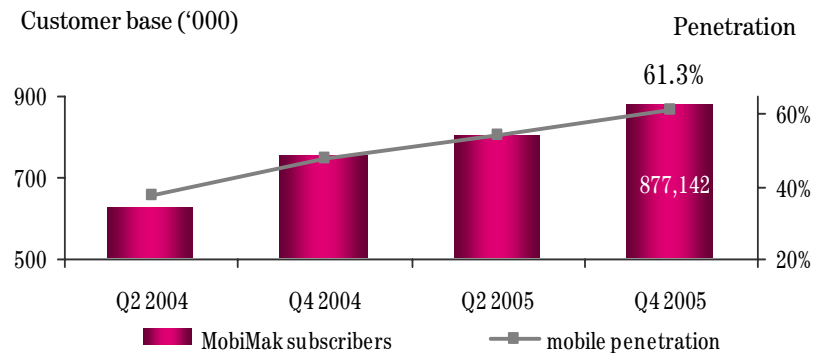
## Impressive profit at Mobimak, consolidation impact of Monet

### Macedonia

#### Rapidly growing penetration level

- leadership maintained with 69% market share

#### MobiMak customers and market penetration



#### Competition-driven price erosion

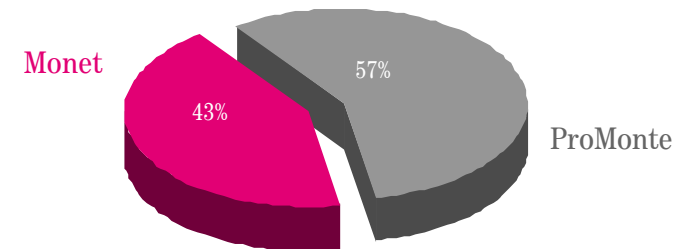
- continued relatively high tariffs and low price elasticity limit usage growth (MOU: 63)
- new additions driven mainly by low ARPU customers
- ARPU: HUF 3,065 (~EUR 12)

#### Profitability maintained at high level

- 2005 EBITDA margin at nearly 53%

### Montenegro

#### RPC-based market shares



#### Strong seasonality in the mobile market

- higher usage and customer growth in Q2-Q3
- penetration level decreased to 78.6% in Q4

#### Market share at 42.7%

- MOU 127 and ARPU 3,745 (~EUR 15) in Q4
- RPC: 208 thousand

#### State of the art network

- GPRS and EDGE services available
- potential in value added services

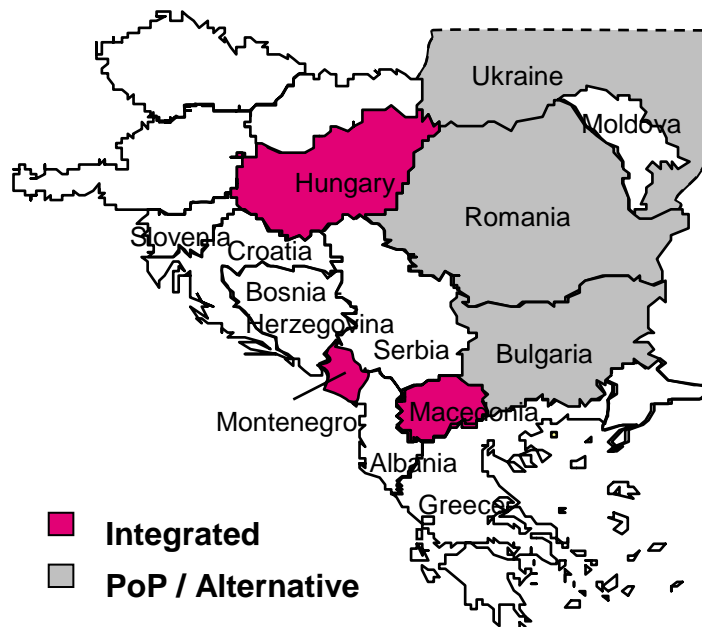
#### Q2-4 EBITDA margin at 37%

# Acquisition driven growth and dividend policy

## Acquisition driven growth

Growth through value-accretive acquisitions remains a priority

- integrated operations in Macedonia and Montenegro
- alternative service provider in Romania and Bulgaria, point of presence in the Ukraine
- strengthening position in the IT market - acquisition of Dataplex in Hungary

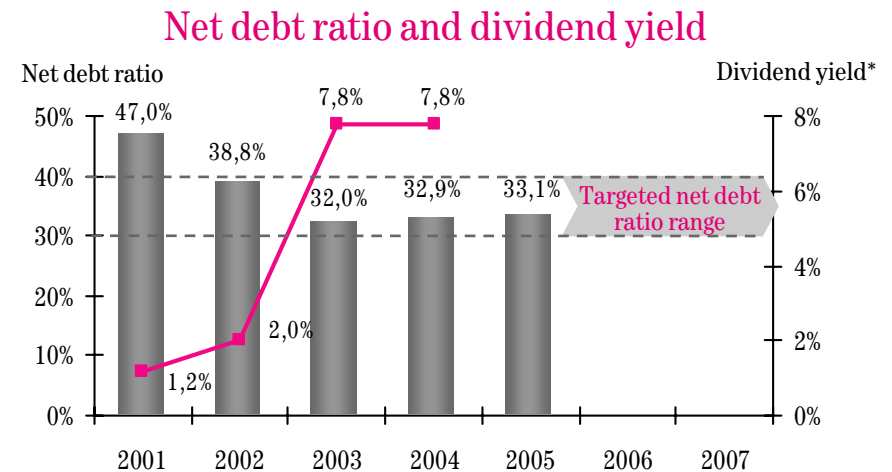


## Dividend policy

Board proposal for 2005 dividend payment expected at end-March

Investments affecting 1H 2006 cash flow:

- Dataplex
- Orbitel
- EDR investment



\* dividend yield calculation based on HUF 900 share price (22 March 2005)